## WEYCOGroup, Inc.

2 OIO ANNUAL REPORT



## TO OUR SHAREHOLDERS

We are pleased to report improved results for 20IO. While this year had its challenges, we saw the retail environment stabilize and 2010 ended on a positive note with a strong holiday selling season.

Our overall net sales for 2010 were $\$ 229$ million, up 2\% from 2009. Earnings from operations were \$19 million in 2010, up from $\$ 17$ million in the prior year. Net earnings attributable to Weyco Group, Inc. were \$ I4 million, up from \$13 million in 2009. Diluted earnings per share were \$1.I9 in 2010 versus \$I.II last year.

Our North American wholesale product sales for 2010 were $\$ 164$ million, compared with $\$ 166$ million last year. We had mixed results among our wholesale brands this year. Stacy Adams net sales increased this year, with growth in its casual and contemporary categories. Nunn Bush and Florsheim's net sales decreased across several trade channels. Licensing revenues were $\$ 2.2$ million in 2010, down from $\$ 2.7$ million in 2009, as the independent retailers who distribute the majority of our licensed products continue to struggle in the current retail environment. The decrease in licensing revenues directly impacted operating earnings, which were down $\$ 800,000$ this year.

In our North American retail segment, our sales were $\$ 22.5$ million in 2010, up from $\$ 22.0$ million in 2009, with same store sales up $3.5 \%$ for the year. While we are pleased with the performance of some of our retail stores and our online business, there are a number of retail locations that are underperforming. Accordingly, in 2010 and 2009, we recorded impairment charges of $\$ 310,000$ and $\$$ I.I million, respectively, to write off the fixed assets of the underperforming stores. The operating earnings of the retail segment increased \$I.I million in 2010, as a result of the smaller impairment charges and lower depreciation expense.

Our other businesses in Australia, Asia Pacific and South Africa (collectively, Florsheim Australia) and Europe, had net sales of \$4I million in 2010, compared to $\$ 35$ million in 2009. The majority of the increase was at Florsheim Australia, whose net sales increased $\$ 5.5$ million, or $20 \%$. In local currency, Florsheim Australia's sales increased 4\%, and the weaker US dollar relative to the Australian dollar caused the rest of the sales increase. There was a $\$ 1.7$ million increase in earnings from operations from our other businesses in 2010, mainly due to Florsheim Australia's increased sales and gross margins.

Our balance sheet remains strong, which allows us to continue to invest in our brands and make strategic decisions for the long term. In April, we acquired the Umi children's footwear brand, which contributed approximately $\$$ I million to our wholesale sales during 2010. On March 2, 20II, we acquired The Combs Company, the owner of the BOGS and Rafters outdoor footwear brands. The Combs Company's sales for its most recent fiscal year were approximately $\$ 27$ million. We feel this acquisition will be a vehicle for future growth and will increase our penetration of the casual footwear market, which is an important part of our long term strategy. Both acquisitions add new categories to our product mix and we hope to leverage our operational and administrative capabilities to grow these brands to their fullest potential.

Looking forward, we believe that our brands are well-positioned for future growth as the economy improves, and we are excited about the opportunities that our new brands present. We thank you for your interest in and support of our Company.


Thomas Florsheim, Jr.
Chairman and Chief Executive Officer


John W. Florsheim
President and Chief Operating Officer

# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D. C. 20549 

FORM 10-K
$\boxtimes \quad$ Annual report pursuant to section 13 or 15(d) of the Securities Exchange Act of 1934

For the fiscal year ended December 31, 2010, or
Transition report pursuant to section 13 or 15(d) of the Securities Exchange Act of 1934

For transition period from $\qquad$ to $\qquad$
Commission file number 0-9068
WEYCO GROUP, INC.
(Exact name of registrant as specified in its charter)

## Wisconsin

(State or other jurisdiction of incorporation or organization)

39-0702200
(I.R.S. Employer Identification No.)

333 W. Estabrook Boulevard, P. O. Box 1188, Milwaukee, WI 53201<br>(Address of principal executive offices) (Zip Code)

Registrant's telephone number, include area code: (414) 908-1600

Securities registered pursuant to Section 12(b) of the Act:

Title of each class
Common Stock - \$1.00 par value per share

Name of each exchange on which registered
The NASDAQ Stock Market

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes $\square$ No $\boxtimes$

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15 (d) of the Act. Yes $\square$ No $\boxtimes$
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\boxtimes$ No $\square$

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes $\square$ No $\square$

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulations S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in any definitive proxy or information statements incorporated by reference or in any amendment to this Form 10-K. $\boxtimes$

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer $\square \quad$ Accelerated Filer $\boxtimes \quad$ Non-Accelerated Filer $\square \quad$ Smaller Reporting Company
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes $\square$ No $\boxtimes$
The aggregate market value of the registrant's common stock held by non-affiliates of the registrant as of the close of business on June 30, 2010 was $\$ 160,416,000$. This was based on the closing price of $\$ 22.78$ per share as reported by NASDAQ on June 30, 2010, the last business day of the registrant's most recently completed second fiscal quarter.

As of March 1, 2011, there were outstanding 11,357,311 shares of common stock.
DOCUMENTS INCORPORATED BY REFERENCE
Portions of the definitive Proxy Statement for its Annual Meeting of Shareholders scheduled for May 3, 2011, are incorporated by reference in Part III of this report.

## WEYCO GROUP, INC.

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## CAUTIONARY STATEMENTS FOR FORWARD-LOOKING INFORMATION

This report contains certain forward-looking statements with respect to the Company's outlook for the future. These statements represent the Company's reasonable judgment with respect to future events and are subject to risks and uncertainties that could cause actual results to differ materially. The reader is cautioned that these forward-looking statements are subject to a number of risks, uncertainties, or other factors that may cause (and in some cases have caused) actual results to differ materially from those described in the forward-looking statements. These risks and uncertainties include, but are not limited to, the risk factors described under Item 1A, "Risk Factors."

## PART 1

## ITEM 1 BUSINESS

The Company is a Wisconsin corporation incorporated in the year 1906 as Weyenberg Shoe Manufacturing Company. Effective April 25, 1990, the name of the corporation was changed to Weyco Group, Inc.

Weyco Group, Inc. and its subsidiaries (the "Company") engage in one line of business, the distribution of men's footwear. The principal brands of shoes sold by the Company are "Florsheim," "Nunn Bush," "Stacy Adams," and "Umi." The Company also has other brands, including "Brass Boot" and "Nunn Bush NXXT," which are included within Nunn Bush sales figures, "SAO by Stacy Adams," which is included within Stacy Adams sales, and "Florsheim by Duckie Brown" which was introduced in 2009 and is included within Florsheim sales. Trademarks maintained by the Company on these names are important to the business. The Company's products consist of both mid-priced quality leather dress shoes which would be worn as a part of more formal and traditional attire and quality casual footwear of man-made materials or leather which would be appropriate for leisure or less formal occasions. The Company's footwear, and that of the industry in general, is available in a broad range of sizes and widths, primarily purchased to meet the needs and desires of the American male population.

On March 2, 2011, the Company acquired $100 \%$ of the outstanding shares of The Combs Company (Combs). Combs designs and markets boots, shoes and sandals for men, women and children, under the BOGS and Rafters brand names. Their products are sold across the agricultural, industrial, outdoor specialty, outdoor sport, lifestyle and fashion markets. Management believes these brands fit well into the Company's strategy to diversify its product mix and enhance its share of the casual footwear market. See Note 19 of the Notes to Consolidated Financial Statements for more information regarding this acquisition.

The Company purchases finished shoes from outside suppliers, primarily located in China and India. Almost all of these foreign-sourced purchases are denominated in U.S. dollars. Historically, there have been few inflationary pressures in the shoe industry and leather and other component prices have been stable. However, since 2007 there have been upward cost pressures from the Company's suppliers, related to a variety of factors, including higher labor, materials and freight costs and changes in the strength of the U.S. dollar. In certain circumstances, the Company is able to increase prices to offset the effect of these increases in costs.

The Company's business is separated into two reportable segments - the North American wholesale segment ("wholesale") and the North American retail segment ("retail"). The Company also has other wholesale and retail businesses overseas which include its businesses in Australia, South Africa and Asia Pacific ("Florsheim Australia") and its wholesale and retail businesses in Europe.

In 2010, 2009 and 2008 sales of the North American wholesale segment, which include both wholesale sales and licensing revenues, constituted approximately $72 \%, 75 \%$ and $85 \%$ of total sales, respectively. At wholesale, shoes are marketed throughout the United States and Canada in more than 10,000 shoe, clothing and department stores. In 2010, 2009 and 2008, sales to the Company's largest customer, JCPenney, were $12 \%$, $13 \%$ and $14 \%$, respectively, of total sales. The Company employs traveling salespeople who sell the Company's products to retail outlets. Shoes are shipped to these retailers primarily from the Company's distribution center in Glendale, Wisconsin. Although there is no clearly identifiable seasonality in the men's footwear business, new styles are historically developed and shown twice each year, in spring and fall. In accordance with industry practices, the Company is required to carry significant amounts of inventory to meet customer delivery requirements and periodically provides extended payment terms to customers. The Company has licensing agreements with third parties who sell its branded shoes outside of the United States and Canada, as well as licensing agreements with speciality shoe, apparel and accessory manufacturers in the United States. Licensing revenues were approximately $1 \%$ of total sales in each of the years 2010 and 2009 and $2 \%$ of total sales in 2008.

The North American retail segment constituted approximately $10 \%$ of total sales in each of the years 2010 and 2009 and $12 \%$ of total sales in 2008. As of December 31, 2010, the retail segment consisted of 35 company-operated stores in the United States and an Internet business. Sales in retail stores are made directly to the consumer by Company employees. In addition to the sale of the Company's brands of footwear in these retail stores, other branded footwear and accessories are also sold in order to provide the consumer with a more complete selection.

Sales of the Company's other businesses represented 18\%, 15\% and 3\% of total sales in 2010, 2009, and 2008, respectively. These sales relate to the Company's wholesale and retail operations in Australia, South Africa, Asia Pacific and Europe. The increase in 2009 was due to the Company's acquisition of Florsheim Australia in January 2009 (see Note 3 of the Notes to Consolidated Financial Statements).

As of December 31, 2010, the Company had a backlog of $\$ 28$ million of confirmed orders compared with $\$ 27$ million as of December 31, 2009. This does not include unconfirmed blanket orders from customers, which account for the majority of the Company's orders, particularly from its larger accounts. All orders are expected to be filled within one year.

As of December 31, 2010, the Company employed 562 persons, of which 16 were members of collective bargaining units. Future wage and benefit increases under the collective bargaining contracts are not expected to have a significant impact on the future operations or financial position of the Company. During 2009, 166 employees were added as a result of the Company's acquisition of Florsheim Australia (see Note 3 of the Notes to Consolidated Financial Statements).

Price, quality, service and brand recognition are all important competitive factors in the shoe industry and the Company has been recognized as a leader in all of them. The Company does not engage in any specific research and development activities. However, the Company does have a design department that is continually reviewing and updating product designs. Compliance with environmental regulations historically has not had, and is not expected to have, a material adverse effect on the Company's results of operations, financial position or cash flows.

The Company makes available, free of charge, copies of its annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and all amendments to those reports upon written or telephone request. Investors can also access these reports through the Company's website, www.weycogroup.com, as soon as reasonably practical after the Company files or furnishes those reports to the Securities and Exchange Commission (SEC). The information on the Company's website is not a part of this filing. Also available on the Company's website are various documents relating to the corporate governance of the Company, including its Code of Ethics.

## ITEM 1A RISK FACTORS

There are many factors that affect the Company's business, many of which are beyond the Company's control. The following is a description of some of the significant factors that might materially and adversely affect the Company's business, results of operations and financial condition.

## Changes in the U.S. and global economy may adversely affect the Company.

Spending patterns in the footwear market, particularly those in the moderate-priced market in which a good portion of the Company's products compete, have historically been impacted by consumers' disposable income. As a result, the success of the Company is impacted by changes in general economic conditions, especially in the United States. Factors affecting discretionary income for the moderate consumer include, among others, general business conditions, gas and energy costs, employment, consumer confidence, interest rates and taxation. Additionally, the economy and consumer behavior can impact the financial strength and buying patterns of retailers, which can also affect the Company's results. The continued weak economic conditions, or a worsening of conditions, could adversely affect the Company's sales volume and overall performance.

## Changes in the U.S. and global credit markets could adversely affect the Company's business.

Global financial markets recently have been, and continue to be, unstable and unpredictable, which has generally resulted in a tightening in the credit markets with heightened lending standards and terms. This volatility and instability in the credit markets poses various risks to the Company, including negatively impacting retailer and consumer confidence, limiting the Company's customers' access to credit markets and interfering with the normal commercial relationships between the Company and its customers. Increased credit risks associated with the financial condition of some customers in the retail industry affects their level of purchases from the Company and the collectability of amounts owed to the Company, and in some cases, causes the Company to reduce or cease shipments to certain customers who no longer meet the Company's credit requirements.

In addition, weak economic conditions and unstable and volatile financial markets could lead to certain of the Company's customers experiencing cash flow problems, which may force them into higher default rates or to file for bankruptcy protection which may increase the Company's bad debt expense or further negatively impact the Company's business.

## The Company is subject to risks related to the retail environment that could adversely impact the Company's business.

The Company is subject to risks associated with doing business in the retail environment, primarily in the United States. The U.S. retail industry has experienced a growing trend toward consolidation of large retailers. The merger of major retailers could result in the Company losing sales volume or increasing its concentration of business with a few large accounts, resulting in reduced bargaining power on the part of the Company, which could increase pricing pressures and lower the Company's margins.

## Changes in consumer preferences could negatively impact the Company.

The Company's success is dependent upon its ability to accurately anticipate and respond to rapidly changing fashion trends and consumer preferences. Failure to predict or respond to current trends or preferences could have an adverse impact on the Company's sales volume and overall performance.

The Company relies on independent foreign sources of production and the availability of leather, rubber and other raw materials which could have unfavorable effects on the Company's business.

The Company purchases its products entirely from independent foreign manufacturers, primarily in China and India. Although the Company has good working relationships with its manufacturers, the Company does not have long-term contracts with them. Thus, the Company could experience
increases in manufacturing costs, disruptions in the timely supply of products or unanticipated reductions in manufacturing capacity, any of which could negatively impact the Company's business, results of operations and financial condition. The Company has the ability to move product to different suppliers; however, the transition may not occur smoothly and/or quickly and the Company could miss customer delivery date requirements and, consequently, could lose orders. Additional risks associated with foreign sourcing that could negatively impact the Company's business include adverse changes in foreign economic conditions, import regulations, restrictions on the transfer of funds, duties, tariffs, quotas and political or labor interruptions, disruptions at U.S. or foreign ports or other transportation facilities, foreign currency fluctuations, expropriation and nationalization.

The Company's use of foreign sources of production results in long production and delivery lead times. Therefore, the Company needs to forecast demand at least five months in advance. If the Company's forecasts are wrong, it could result in the loss of sales if there is not enough product, or in reduced margins if there is excess inventory that needs to be sold at discounted prices.

Additionally, the Company's products depend on the availability of raw materials, especially leather and rubber. Any significant shortages of quantities or increases in the cost of leather or rubber could have a material adverse effect on the Company's business and results of operations.

## The Company is subject to risks associated with its non-U.S. operations that could adversely affect its financial results.

As a result of the Company's global presence, a portion of the Company's revenues and expenses are denominated in currencies other than the U.S. dollar. The Company is therefore subject to foreign currency risks and foreign exchange exposure. The Company's primary exposures are to the Australian dollar and the Canadian dollar. Exchange rates can be volatile and could adversely impact the Company's financial results.

## The Company operates in a highly competitive environment, which may result in lower prices and reduce its profits.

The men's footwear market is extremely competitive. The Company competes with manufacturers, distributors and retailers of men's shoes, certain of which are larger and have substantially greater resources than the Company has. The Company competes with these companies primarily on the basis of price, quality, service and brand recognition, all of which are important competitive factors in the shoe industry. The Company's ability to maintain its competitive edge depends upon these factors, as well as its ability to deliver new products at the best value for the consumer, maintain positive brand recognition, and obtain sufficient retail floor space and effective product presentation at retail. If the Company does not remain competitive, the Company's future results of operations and financial condition could decline.

## The Company's business is dependent on information and communication systems, and significant interruptions could disrupt its business.

The Company accepts and fills the majority of its larger customers' orders through the use of Electronic Data Interchange (EDI). It relies on its warehouse management system to efficiently process orders. The corporate office relies on computer systems to efficiently process and record transactions. Significant interruptions in its information and communication systems from power loss, telecommunications failure or computer system failure could significantly disrupt the Company's business and operations.

## The Company may not be able to successfully integrate new brands and businesses.

The Company intends to continue to look for new acquisition opportunities. That search could be unsuccessful and costs could be incurred in failed search efforts. When an acquisition occurs, the Company cannot guarantee that it would be able to successfully integrate the brand into its current operations, or that any acquired brand would achieve results in line with the Company's historical performance or its specific expectations for the brand.

## Loss of the services of the Company's top executives could adversely affect the business.

Thomas W. Florsheim, Jr., the Company's Chairman and Chief Executive Officer, and John W. Florsheim, the Company's President and Chief Operating Officer, have a strong heritage within the Company and the footwear industry. They possess knowledge, relationships and reputations based on their lifetime exposure to and experience in the Company and the industry. The loss of either one or both of the Company's top executives could have an adverse impact on the Company's performance.

The limited public float and trading volume for the Company's stock may have an adverse
impact on the stock price or make it difficult to liquidate.
The Company's common stock is held by a relatively small number of shareholders. The Florsheim family owns over $35 \%$ of the stock and one other institutional shareholder holds a significant block. Other officers, directors, and members of management own stock or have the potential to own stock through previously granted stock options and restricted stock. Consequently, the Company has a small float and low average daily trading volume. Future sales of substantial amounts of the Company's common stock in the public market, or the perception that these sales could occur, may adversely impact the market price of the stock and the stock could be difficult to liquidate.

## ITEM 1B UNRESOLVED STAFF COMMENTS

None

## ITEM 2 PROPERTIES

The following facilities were operated by the Company and its subsidiaries as of December 31, 2010:

| Location | Character | Owned/ Leased | Square Footage | \% Utilized |
| :---: | :---: | :---: | :---: | :---: |
| Glendale, Wisconsin | Two story office and distribution center | Owned | 780,000 | 90\% |
| Montreal, Canada | Multistory office and distribution center | Leased ${ }^{(1)}$ | 42,400 | 100\% |
| Florence, Italy | One story office and distribution center | Leased ${ }^{(1)}$ | 19,400 | 100\% |
| Fairfield Victoria, Australia | Office and distribution center | Leased ${ }^{(1)}$ | 28,500 | 100\% |
| Strydom Park, South Africa | Distribution center - Apparel | Leased ${ }^{(1)}$ | 3,700 | 100\% |
| Strydom Park, South Africa | Distribution center Footwear | Leased ${ }^{(1)}$ | 3,700 | 100\% |
| Hong Kong, China | Office and distribution center | Leased ${ }^{(1)}$ | 13,000 | 100\% |
| Shenzhen, China | Distribution center | Leased ${ }^{(1)}$ | 3,600 | 100\% |

(1) Not material leases.

In addition to the above-described office and distribution facilities, the Company operates retail shoe stores under various rental agreements. All of these facilities are suitable and adequate for the Company's current operations. See Note 12 of the Notes to Consolidated Financial Statements and Item 1, "Business", above.

## ITEM 3 LEGAL PROCEEDINGS

Not Applicable

## ITEM 4 RESERVED

## EXECUTIVE OFFICERS OF THE REGISTRANT

| Officer | Age | Office(s) | Served Since | Business Experience |
| :---: | :---: | :---: | :---: | :---: |
| Thomas W. Florsheim, Jr. | 53 | Chairman and Chief Executive Officer | 1996 | Chairman and Chief Executive Officer of the Company - 2002 to present; President and Chief Executive Officer of the Company - 1999 to 2002; President and Chief Operating Officer of the Company - 1996 to 1999; Vice President of the Company - 1988 to 1996 |
| John W. Florsheim | 47 | President, Chief Operating Officer and Assistant Secretary | 1996 | President, Chief Operating Officer and Assistant Secretary of the Company - 2002 to present; Executive Vice President, Chief Operating Officer and Assistant Secretary of the <br> Company - 1999 to 2002; <br> Executive Vice President <br> of the Company - 1996 to 1999; <br> Vice President of the <br> Company - 1994 to 1996 |
| Peter S. Grossman | 67 | Senior Vice President, President, Nunn Bush Brand and Retail | 1971 | Senior Vice President of the Company - 2002 to present; Vice President of the Company - 1971 to 2002 |
| John F. Wittkowske | 51 | Senior Vice President, Chief Financial Officer and Secretary | 1993 | Senior Vice President, Chief Financial Officer and Secretary of the Company - 2002 to present; Vice President, Chief Financial Officer and Secretary of the Company - 1995 to 2002; Secretary/Treasurer of the Company - 1993 to 1995 |

Thomas W. Florsheim, Jr. and John W. Florsheim are brothers, and Chairman Emeritus Thomas W. Florsheim is their father.

## PART II

ITEM 5 MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

The shares of the Company's common stock are traded on the NASDAQ Stock Market (NASDAQ) under the symbol "WEYS."

## COMMON STOCK DATA

| Quarter: | 2010 |  |  | 2009 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Stock Prices |  | Cash Dividends Declared | Stock Prices |  | Cash Dividends Declared |
|  | High | Low |  | High | Low |  |
| First | \$24.89 | \$20.82 | \$0.15 | \$33.21 | \$20.11 | \$0.14 |
| Second | \$25.71 | \$22.29 | \$0.16 | \$28.22 | \$21.34 | \$0.15 |
| Third | \$25.51 | \$22.40 | \$0.16 | \$24.94 | \$21.26 | \$0.15 |
| Fourth | \$26.80 | \$22.64 | \$0.16 | \$24.43 | \$21.66 | \$0.15 |
|  |  |  | \$0.63 |  |  | \$0.59 |

There were 168 holders of record of the Company's common stock as of March 1, 2011.
The stock prices shown above are the high and low actual trades on the NASDAQ for the calendar periods indicated.

## Stock Performance

The following line graph compares the cumulative total shareholder return on the Company's common stock during the five years ended December 31, 2010 with the cumulative return on the NASDAQ Non-Financial Stock Index and the Russell 3000-RGS Textiles Apparel \& Shoe Index. The comparison assumes $\$ 100$ was invested on December 31, 2005 in the Company's common stock and in each of the foregoing indices and assumes reinvestment of dividends.


|  | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weyco Group, Inc. | 100 | 131 | 146 | 179 | 135 | 147 |
| NASDAQ Non-Financial Stock Index | 100 | 110 | 124 | 57 | 86 | 102 |
| Russell 3000 - RGS Textiles Apparel \& Shoes Index | 100 | 129 | 99 | 64 | 100 | 136 |

In April 1998, the Company first authorized a stock repurchase program to purchase 1,500,000 shares of its common stock in open market transactions at prevailing prices. In April 2000, May 2001 and again in February 2009 the Company's Board of Directors extended the stock repurchase program to cover the repurchase of a total of $4,000,000$ additional shares. Therefore, $5,500,000$ shares have been authorized for repurchase through December 31, 2010. The table below presents information pursuant to Item 703 of Regulation S-K regarding the repurchase of the Company's common stock by the Company in the three-month period ended December 31, 2010.

| Period | Total Number of Shares Purchased | $\begin{aligned} & \text { Average } \\ & \text { Price } \\ & \text { Paid } \\ & \text { Per Share } \\ & \hline \end{aligned}$ | Total Number of Shares Purchased as Part of the Publicly Announced Program | Maximum Number of Shares that May Yet Be Purchased Under the Program |
| :---: | :---: | :---: | :---: | :---: |
| 10/01/10-10/31/10 | - | \$ | - | 1,288,062 |
| 11/01/10-11/30/10 | 3,509 | \$23.01 | 3,509 | 1,284,553 |
| 12/01/10-12/31/10 | - | \$ | - | 1,284,553 |
| Total | $\overline{3,509}$ | \$23.01 | $\overline{3,509}$ |  |

## ITEM 6 SELECTED FINANCIAL DATA

The following selected financial data reflects the results of operations, balance sheet data and common share information for the years ended December 31, 2006 through December 31, 2010.

|  | Years Ended December 31, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands, except per share amounts) |  |  |  |  |
|  | 2010 | 2009 | 2008 | 2007 | 2006 |
| Net Sales | \$229,231 | \$225,305 | \$221,432 | \$232,616 | \$221,047 |
| Net earnings attributable to Weyco Group, Inc. . . . . | \$ 13,668 | \$ 12,821 | \$ 17,025 | \$ 22,901 | \$ 21,856 |
| Diluted earnings per share | \$ 1.19 | \$ 1.11 | \$ 1.45 | \$ 1.91 | \$ 1.81 |
| Weighted average diluted shares outstanding | 11,493 | 11,510 | 11,757 | 12,013 | 12,094 |
| Cash dividends per share | \$ 0.63 | \$ 0.59 | \$ 0.53 | \$ 0.42 | \$ 0.34 |
| Total assets | \$223,435 | \$207,153 | \$190,640 | \$190,152 | \$189,623 |
| Bank borrowings | \$ 5,000 | \$ | \$ 1,250 | \$ 550 | \$ 10,958 |

## ITEM 7 MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## GENERAL

The Company is a distributor of men's casual, dress and fashion shoes. The principal brands of shoes sold by the Company are "Florsheim," "Nunn Bush," "Stacy Adams," and "Umi." Inventory is purchased from third-party overseas manufacturers. The majority of foreign-sourced purchases are denominated in U.S. dollars. In the North American wholesale segment ("wholesale"), the Company's products are sold to shoe specialty stores, department stores and clothing retailers, primarily in the United States and Canada. Licensing revenues are also included in the Company's wholesale segment. The Company has licensing agreements with third parties who sell its branded apparel, accessories and specialty footwear in the United States, as well as its footwear in Mexico and certain markets overseas. The Company's North American retail segment ("retail") consisted of 35 Company-owned retail stores in the United States and an Internet business as of December 31, 2010. Sales in retail outlets are made directly to consumers by Company employees. The Company's "other" operations include the Company's wholesale and retail businesses in Australia, South Africa, Asia Pacific and Europe. The majority of the Company's operations are in the United States, and its results are primarily affected by the economic conditions and the retail environment in the United States.

This discussion summarizes the significant factors affecting the consolidated operating results, financial position and liquidity of the Company for the three-year period ended December 31, 2010. This discussion should be read in conjunction with Item 8, "Financial Statements and Supplementary Data" below.

## EXECUTIVE OVERVIEW

## Sales and Earnings Highlights

Consolidated net sales in 2010 were $\$ 229.2$ million, up 2\% compared with $\$ 225.3$ million in 2009. Earnings from operations were $\$ 18.8$ million in 2010, up $12 \%$ compared with $\$ 16.8$ million in 2009. During 2010, the Company achieved higher gross earnings as a percent of net sales at its wholesale, retail and other business operations.

Wholesale net sales in 2010 were down $\$ 2.7$ million, due to slightly lower wholesale sales and reduced licensing revenues in 2010. Wholesale operating earnings were down approximately $\$ 800,000$ compared with 2009, mainly due to the decrease in licensing revenues in 2010. Retail sales were up approximately $\$ 500,000$ in 2010, and retail operating earnings were up $\$ 1.1$ million, primarily due to $\$ 800,000$ of lower impairment charges in 2010 compared with 2009. Net sales and operating earnings of the Company's other businesses were up $\$ 6.1$ million and $\$ 1.7$ million, respectively, in 2010 compared with 2009, mainly due to increases at Florsheim Australia.

Other income and expense, net was $\$ 345,000$ of income in 2010 compared with $\$ 1.4$ million of income in 2009. The decrease was due to lower foreign currency exchange gains on intercompany loans this year as compared to last year.

Net earnings attributable to Weyco Group, Inc. in 2010 were $\$ 13.7$ million, up 7\% compared with $\$ 12.8$ million in 2009. Diluted earnings were $\$ 1.19$ per share for 2010 and $\$ 1.11$ per share in 2009.

## Financial Position Highlights

At December 31, 2010, the Company's cash and marketable securities totaled $\$ 70.2$ million and there were $\$ 5.0$ million of borrowings under its revolving line of credit. At December 31, 2009, the Company's cash and marketable securities totaled $\$ 76.8$ million and there was no debt outstanding. During 2010, the Company used cash in an effort to build inventories from the historically low levels at the end of 2009, and also to increase its stock of core styles in anticipation of possible price increases from overseas manufacturers.

## Recent Acquisitions

On April 28, 2010, the Company acquired certain assets, including the Umi brand name, intellectual property and accounts receivable, from Umi LLC, a children's footwear company, for an aggregate price of approximately $\$ 2.6$ million. The Company allocated the purchase price to accounts receivable, trademarks and other assets. The operating results related to the Umi acquisition have been included in the Company's consolidated financial statements from the date of acquisition, within the North American wholesale operations.

On March 2, 2011, the Company acquired $100 \%$ of the outstanding shares of The Combs Company (Combs) for $\$ 29.4$ million in cash plus assumed debt of approximately $\$ 3.5$ million and contingent payments after two and five years, which are dependent on Combs achieving certain performance measures. Combs designs and markets boots, shoes and sandals for men, women and children, under the BOGS and Rafters brand names. Their products are sold across the agricultural, industrial, outdoor specialty, outdoor sport, lifestyle and fashion markets. Combs' sales for its most recent fiscal year were approximately $\$ 27$ million. The Company expects the acquisition to be accretive to earnings in 2011, excluding the impact of certain purchase accounting adjustments as well as transaction and integration costs. See Note 19 of the Notes to Consolidated Financial Statements.

## SEGMENT ANALYSIS

Net sales and earnings from operations for the Company's segments in the years ended December 31, 2010 and 2009 were as follows:

| 2010 | 2009 | \% Change |
| :---: | :---: | :---: |
| (Dollars in thousands) |  |  |
| \$166,021 | \$168,673 | -2\% |
| 22,497 | 22,033 | 2\% |
| 40,713 | 34,599 | 18\% |
| \$229,231 | \$225,305 | 2\% |
| \$ 15,743 | \$ 16,578 | -5\% |
| (400) | $(1,508)$ | n/a |
| 3,438 | 1,710 | 101\% |
| \$ 18,781 | \$16,780 | 12\% |

## North American Wholesale Segment

## Net Sales

Net sales in the Company's North American wholesale segment for the years ended December 31, 2010 and 2009 were as follows:

|  | North American Wholesale Segment Net Sales |  |  |
| :---: | :---: | :---: | :---: |
|  | Years ended December 31, |  | \% Change |
|  | 2010 | 2009 |  |
|  | (Dollars in thousands) |  |  |
| North American Net Sales |  |  |  |
| Stacy Adams | \$ 53,392 | \$ 48,951 | 9\% |
| Nunn Bush | 63,401 | 67,744 | -6\% |
| Florsheim | 45,883 | 49,295 | -7\% |
| Umi | 1,167 | - | n/a |
| Total North American Wholesale | \$163,843 | \$165,990 | -1\% |
| Licensing | 2,178 | 2,683 | -19\% |
| Total North American Wholesale |  |  |  |
| Segment | \$166,021 | \$168,673 | -2\% |

Net sales at Stacy Adams grew 9\% this year due to stronger business within several trade channels. Nunn Bush and Florsheim net sales were down in 2010 due to lower volumes across several trade channels. The Florsheim business continues to be challenged because it is at the higher end of the pricing matrix for midtier department stores and shoe chains, and consumers have continued to trade away from higher priced brands. Umi was acquired in April 2010 (see Note 3 of the Notes to Consolidated Financial Statements). Due to the seasonality of the business, sales of Umi this year did not begin until the third quarter of 2010 with shipments of autumn/winter product.

Licensing revenues consist of royalties earned on sales of branded apparel, accessories and specialty footwear in the United States and on branded footwear in Mexico and certain overseas markets. In 2010, the Company's licensing revenues decreased, primarily due to the continued struggles of independent retailers in the U.S. who distribute the majority of the Company's licensed products, and also due to the poor economic environment in Mexico, which has caused a decrease in the Company's licensing revenues from its footwear licensee in Mexico.

## Earnings from Operations

Earnings from operations in the North American wholesale segment were $\$ 15.7$ million in 2010, compared with $\$ 16.6$ million in 2009. Higher gross earnings as a percent of sales this year were offset by higher selling and administrative expenses and lower licensing revenues compared with 2009.

Wholesale gross earnings as a percent of net sales were $31.6 \%$ in 2010 compared with $30.5 \%$ in 2009. The increase was primarily due to higher selling prices on select products.

The Company's cost of sales does not include distribution costs (e.g., receiving, inspection or warehousing costs). The Company's distribution costs were $\$ 7.9$ million in each of the years ended December 31, 2010 and 2009. These costs were included in selling and administrative expenses. Therefore, the Company's gross earnings may not be comparable to other companies, as some companies may include distribution costs in cost of sales.

North American wholesale segment selling and administrative expenses include, and are primarily related to, distribution costs, salaries and commissions, advertising costs, employee benefit costs and depreciation. Wholesale selling and administrative expenses were up approximately $\$ 1.5$ million in 2010 compared with 2009. As a percent of net wholesale sales, wholesale selling and administrative expenses were $23.4 \%$ in 2010 compared with $22.1 \%$ in 2009. The dollar and percentage increases were primarily due to higher advertising and employee costs, which include additional costs this year associated with Umi. These increased costs were partially offset by lower bad debt expense this year.

## North American Retail Segment

## Net Sales

In the North American retail segment, net sales in 2010 were $\$ 22.5$ million, up $2 \%$ from $\$ 22.0$ million in 2009. There was one fewer store in 2010 compared with 2009. Same store sales were up $3.5 \%$. Stores are included in same store sales beginning in the store's $13^{\text {th }}$ month of operations after its grand opening.

## Earnings from Operations

Earnings from operations in the North American retail segment increased \$1.1 million in 2010. The increase was primarily due to lower selling and administrative expenses this year. Gross earnings as a percent of net sales in the retail segment were $64.3 \%$ in 2010 compared with $64.1 \%$ in 2009.

Retail selling and administrative expenses were down approximately $\$ 750,000$ in 2010 compared with 2009. As a percent of net retail sales, retail selling and administrative expenses were $66.1 \%$ in 2010 compared with $70.9 \%$ in 2009. These decreases mostly reflect lower depreciation expense and lower impairment charges this year compared with last year. In 2010 and 2009, selling and administrative expenses included a charge of $\$ 310,000$ and $\$ 1.1$ million, respectively, to recognize the impairment of certain North American retail segment fixed assets (see Note 2 of the Notes to Consolidated Financial Statements).

## Other

The Company's other businesses include its wholesale and retail operations in Australia, South Africa, Asia Pacific and Europe. In 2010, net sales of the Company's other operations were $\$ 40.7$ million, compared with $\$ 34.6$ million in 2009. The majority of the increase was at Florsheim Australia, whose net sales increased $\$ 5.5$ million, or $20 \%$. In local currency, Florsheim Australia's sales increased 4\%, and the weaker U.S. dollar in 2010 relative to the Australian dollar caused the rest of the sales increase. Earnings from operations in the Company's other businesses in 2010 were up $\$ 1.7$ million, due mainly to Florsheim Australia's increased sales and gross earnings as a percent of sales.

## OTHER INCOME AND EXPENSE AND TAXES

The majority of the Company's interest income is from its investments in marketable securities. Interest income for 2010 was up $\$ 440,000$ compared with 2009, principally due to a higher average investment balance this year compared with last year.

Other income and expense, net for 2010 was $\$ 345,000$ of income compared with $\$ 1.4$ million of income in 2009. Included in the Company's other income and expense this year and last year were foreign currency transaction gains on intercompany loans denominated in U.S. dollars between the Company's U.S. business and Florsheim Australia. In 2010, there were foreign currency transaction gains of $\$ 370,000$ compared with $\$ 1.3$ million of gains last year.

The effective tax rate for 2010 was $33.7 \%$ compared with $34.7 \%$ in 2009. The decrease in 2010 was primarily due to lower effective rates at certain of the Company's foreign businesses.

## 2009 vs. 2008

## SEGMENT ANALYSIS

Net sales and earnings from operations for the Company's segments in the years ended December 31, 2009 and 2008 were as follows:
$\frac{\text { Years ended December 31, }}{\frac{2009}{2008}}$

| Net Sales |  |  |  |
| :---: | :---: | :---: | :---: |
| North American Wholesale | \$168,673 | \$187,164 | -10\% |
| North American Retail | 22,033 | 26,548 | -17\% |
| Other | 34,599 | 7,720 | 348\% |
| Total | \$225,305 | \$221,432 | 2\% |
| Earnings from Operations |  |  |  |
| North American Wholesale | \$ 16,578 | \$ 22,527 | -26\% |
| North American Retail | $(1,508)$ | 1,145 | -232\% |
| Other | 1,710 | 827 | 107\% |
| Total | \$ 16,780 | \$ 24,499 | -32\% |

## North American Wholesale Segment

## Net Sales

Net sales in the Company's North American wholesale segment for the years ended December 31, 2009 and 2008 were as follows:

|  | North American Wholesale Years ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  | 2009 | 2008 | \% Change |
|  | (Dollars in thousands) |  |  |
| North American Net Sales |  |  |  |
| Stacy Adams | \$ 48,951 | \$ 55,470 | -12\% |
| Nunn Bush | 67,744 | 69,367 | -2\% |
| Florsheim | 49,295 | 58,043 | -15\% |
| Total North American Wholesale | \$165,990 | \$182,880 | -9\% |
| Licensing | 2,683 | 4,284 | -37\% |
| Total North American Wholesale Segment | \$168,673 | \$187,164 | -10\% |

North American wholesale net sales were down across all brands in 2009 compared with 2008 due to the recessionary economic environment which began in the fall of 2008 . Sales volumes were down in the first three quarters of 2009, with some improvement in the fourth quarter in comparison
to 2008. The slowdown in consumer demand caused retailers to maintain leaner inventory levels in 2009 than they had the year earlier. Sales in 2009 were also affected by the loss of business with retailers who closed their doors, as well as a reduction of shipments to retailers based on credit risk. Management believes the decreases at Stacy Adams were due to reduced consumer spending on fashion-oriented products in 2009. Management believes Nunn Bush sales, although down, performed well in 2009, despite the challenging economic conditions due to its position as a moderately priced brand in mid-tier department stores. Florsheim sales were down due to the opposite impact of the consumer behavior discussed for Nunn Bush, as it competes at the higher end of the pricing matrix in mid-tier department and chain stores, and suffered as consumers "traded down" to lower priced products.

Licensing revenues consist of royalties earned on sales of branded apparel, accessories and specialty footwear in the United States and on branded footwear in Mexico and certain overseas markets. In 2009, the Company's licensing revenues decreased, primarily as a result of the acquisition of Florsheim Australia in 2009 and also due to a general trend of lower sales of the Company's licensed products due to the difficult retail environment during 2009.

## Earnings from Operations

North American wholesale segment earnings from operations were $\$ 16.6$ million in 2009, compared with $\$ 22.5$ million in 2008. The decrease was mainly a result of the impact of lower sales volume in 2009, as wholesale gross earnings as a percent of net sales were virtually flat at $30.5 \%$ in 2009 compared with $30.4 \%$ in 2008.

The Company's cost of sales does not include distribution costs (e.g., receiving, inspection or warehousing costs). The Company's distribution costs for the years ended December 31, 2009 and 2008 were $\$ 7.9$ million and $\$ 7.4$ million, respectively. These costs were included in selling and administrative expenses. Therefore, the Company's gross earnings may not be comparable to other companies, as some companies may include distribution costs in cost of sales.

North American wholesale segment selling and administrative expenses include, and are primarily related to, distribution costs, salaries and commissions, advertising costs, employee benefit costs and depreciation. Wholesale selling and administrative expenses were down approximately $\$ 670,000$ in 2009 compared with 2008. The decrease was primarily due to lower salaries, salesmen's commissions and advertising costs partially offset by increased pension and stock-based compensation expense. Wholesale selling and administrative expenses as a percent of net wholesale sales were $22.1 \%$ in 2009 compared with $20.5 \%$ in 2008 . The increases in 2009 in selling and administrative expenses as a percent of sales was due to lower sales in 2009, as many of the Company's selling and administrative costs are fixed in nature.

## North American Retail Segment

## Net Sales

North American retail net sales in 2009 were $\$ 22.0$ million, down $17 \%$ from $\$ 26.5$ million in 2008. The decrease reflects the particularly challenging retail environment in 2009. There were two fewer stores in 2009 compared with 2008. Same store sales in 2009 were down $8 \%$ compared with 2008. Stores are included in same store sales beginning in the store's $13^{\text {th }}$ month of operations after its grand opening.

## Earnings from Operations

North American retail gross earnings as a percent of net sales were $64.1 \%$ compared with $65.8 \%$ in 2008. The decrease was primarily the result of increased discounts and promotions due to the challenging retail environment in 2009.

North American retail selling and administrative expenses were down approximately \$700,000 in 2009 compared with 2008. This decrease reflects two fewer stores in 2009 as compared with 2008 partially offset by a $\$ 1.1$ million charge to recognize the impairment of certain retail fixed assets (see Note 2 of the Notes to Consolidated Financial Statements). Retail selling and administrative
expenses were $70.9 \%$ of net retail sales in 2009 compared with $61.5 \%$ in 2008. The increases in selling and administrative expenses as a percent of sales in 2009 was mainly a result of the impact of lower sales volume in the current year, as many of the Company's selling and administrative costs are fixed in nature.

## Other

The Company's other businesses include its wholesale and retail operations in Australia, South Africa, Asia Pacific and Europe. In 2009, net sales of the Company's other operations were $\$ 34.6$ million, as compared with $\$ 7.7$ million in 2008. The increase was due to the addition of Florsheim Australia in January 2009, which contributed net sales of $\$ 27.3$ million in 2009. Earnings from operations in the Company's other businesses were up approximately \$880,000 in 2009 compared with 2008. This increase was also substantially due to the addition of Florsheim Australia, whose overall margins are higher because it has a higher component of retail versus wholesale sales. As a result, the Company's overall gross earnings as a percent of net sales were positively impacted by this acquisition in 2009.

## OTHER INCOME AND EXPENSE AND TAXES

The majority of the Company's interest income is from its investments in marketable securities. Interest income for 2009 was down \$166,000 compared with 2008.

Other income and expense, net for 2009 was $\$ 1.4$ million of income compared with $\$ 21,000$ of expense in 2008. The increase in 2009 was primarily due to foreign currency exchange gains on intercompany loans denominated in U.S. dollars between the Company's U.S. business and Florsheim Australia.

The effective tax rate for 2009 was $34.7 \%$ compared with $35.6 \%$ in 2008. The decrease in 2009 was primarily due to a higher portion of municipal bond income relative to total earnings in 2009.

## LIQUIDITY \& CAPITAL RESOURCES

The Company's primary source of liquidity is its cash and short-term marketable securities, which aggregated $\$ 12.1$ million at December 31, 2010 and $\$ 34.0$ million at December 31, 2009. In 2010, the Company generated $\$ 98,000$ in cash from operating activities, compared with $\$ 37.9$ million and $\$ 15.7$ million in 2009 and 2008, respectively. Fluctuations in net cash from operating activities have resulted mainly from changes in year end inventory and accounts receivable balances. The Company's inventory levels at December 31, 2010 were higher in comparison with December 31, 2009 as the Company has increased its inventory of core styles in anticipation of possible price increases from overseas manufacturers. Additionally, the Company lowered its inventory levels during 2009 when many major retailers reduced their inventory exposure in reaction to the slowdown in consumer demand. In 2009, almost half of the cash generated from operations was due to reductions in inventories during the year. Year end inventory balances fluctuate as the Company carefully manages its inventory levels as inventory requirements and projections change. The Company's capital expenditures were $\$ 1.5$ million, $\$ 1.3$ million and $\$ 2.2$ million in 2010, 2009 and 2008, respectively. Capital expenditures in 2011 are expected to be $\$ 3-4$ million.

The Company used cash of approximately $\$ 2.6$ million for its acquisition of Umi in 2010 and $\$ 9.3$ million for its acquisition of Florsheim Australia in 2009.

The Company's Board of Directors has continued to increase dividends per share each year, and the Company paid cash dividends of $\$ 7.0$ million, $\$ 6.6$ million and $\$ 5.7$ million in 2010, 2009 and 2008, respectively.

The Company continues to repurchase its common stock under its share repurchase program when the Company believes market conditions are favorable. In 2010, the Company repurchased 101,192 shares for a total cost of $\$ 2.3$ million. In 2009, the Company repurchased 117,837 shares for a total cost of $\$ 2.6$ million, and in 2008, the Company repurchased 413,325 shares for a total cost of $\$ 11.5$ million. In February 2009, the Company's Board of Directors authorized the repurchase of an
additional 1.0 million shares of its common stock under its repurchase program. At December 31, 2010, the total shares available to purchase under the program was approximately 1.3 million shares.

The Company had $\$ 5.0$ million of outstanding debt at December 31, 2010 under its $\$ 50$ million line of credit. The line of credit includes a minimum net worth covenant, which the Company was in compliance with at December 31, 2010. This borrowing facility expires April 30, 2011, and the Company intends to extend it an additional year at that time.

Subsequent to December 31, 2010, mainly to finance the March 2, 2011 Combs acquisition (see Note 19 of the Notes to Consolidated Financial Statements), the Company drew additional amounts under its revolving line of credit. As of the March 2, 2011 acquisition date, there was $\$ 24.5$ million of non-rated commercial paper outstanding at an average interest rate of $1.45 \%$ and $\$ 14.0$ million of bank borrowings outstanding at an average interest rate of $3.5 \%$, under the Company's revolving line of credit.

The Company believes that available cash and marketable securities, cash provided by operations, and available borrowing facilities will provide adequate support for the cash needs of the business in 2011. Management continues to evaluate ways to best utilize the Company's cash including continued repurchases of the Company's stock, increased dividends and potential acquisitions.

## Off-Balance Sheet Arrangements

The Company does not utilize any special purpose entities or other off-balance sheet arrangements.

## Commitments

The Company's significant contractual obligations are its supplemental pension plan and its operating leases, which are discussed further in the Notes to Consolidated Financial Statements. The Company also has significant obligations to purchase inventory. The pension obligations are recorded on the Company's Consolidated Balance Sheets. Future obligations under operating leases are disclosed in Note 12 of the Notes to Consolidated Financial Statements. The table below provides summary information about these obligations as of December 31, 2010.

|  | Payments Due by Period (dollars in thousands) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Less Than a Year | $\begin{aligned} & 2-3 \\ & \text { Years } \end{aligned}$ | $\begin{aligned} & \hline 4-5 \\ & \text { Years } \end{aligned}$ | More Than 5 Years |
| Pension obligations | \$10,754 | \$ 396 | \$ 792 | \$ 879 | \$ 8,687 |
| Operating leases | 32,903 | 7,125 | 12,837 | 9,322 | 3,619 |
| Purchase obligations* | 40,086 | 40,086 | - | - | - |
| Total | \$83,743 | \$47,607 | \$13,629 | \$10,201 | \$12,306 |

[^0]
## OTHER

## Critical Accounting Policies

The Company's accounting policies are more fully described in Note 2 of the Notes to Consolidated Financial Statements. As disclosed in Note 2, the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions about future events that affect the amounts reported in the financial statements and accompanying notes. Future events and their effects cannot be determined with absolute certainty. Therefore, the determination of estimates requires the exercise of judgment. Actual results inevitably will differ from those estimates, and such differences may be material to the financial statements. The following policies are considered by management to be the most critical in understanding the significant accounting estimates inherent in the preparation of the Company's financial statements and the uncertainties that could impact the Company's results of operations, financial position and cash flows.

## Sales Returns, Sales Allowances and Doubtful Accounts

The Company records reserves for sales returns, sales allowances and accounts receivable balances that will ultimately not be collected. The reserves are based on such factors as specific customer situations, historical experience, a review of the current aging status of customer receivables and current and expected economic conditions. The reserve for doubtful accounts includes a specific reserve for accounts identified as potentially uncollectible, plus an additional reserve for the balance of accounts. The Company evaluates the reserves and the estimation process and makes adjustments when appropriate. Historically, actual write-offs against the reserves have been within the Company's expectations. Changes in these reserves may be required if actual returns, discounts and bad debt activity varies from the original estimates. These changes could impact the Company's results of operations, financial position and cash flows.

## Pension Plan Accounting

The Company's pension expense and corresponding obligation are determined on an actuarial basis and require certain actuarial assumptions. Management believes the two most critical of these assumptions are the discount rate and the expected rate of return on plan assets. The Company evaluates its actuarial assumptions annually on the measurement date (December 31) and makes modifications based on such factors as market interest rates and historical asset performance. Changes in these assumptions can result in different expense and liability amounts, and future actual experience can differ from these assumptions.

Discount Rate - Pension expense and projected benefit obligation both increase as the discount rate is reduced. See Note 10 of the Notes to Consolidated Financial Statements for discount rates used in determining the net periodic pension cost for the years ended December 31, 2010, 2009 and 2008 and the funded status of the plans at December 31, 2010 and 2009. The rates are based on the plan's projected cash flows. The Company utilizes the cash flow matching method, which discounts each year's projected cash flows at the associated spot interest rate back to the measurement date. A $0.5 \%$ decrease in the discount rate would increase annual pension expense and the projected benefit obligation by approximately $\$ 335,000$ and $\$ 3.1$ million, respectively.

Expected Rate of Return - Pension expense increases as the expected rate of return on pension plan assets decreases. In estimating the expected return on plan assets, the Company considers the historical returns on plan assets and future expectations of asset returns. The Company utilized an expected rate of return on plan assets of $8.0 \%$ in 2010, 2009 and 2008. This rate was based on the Company's long-term investment policy of equity securities: $20 \%-80 \%$; fixed income securities: $20 \%-80 \%$; and other, principally cash: $0 \%-20 \%$. A $0.5 \%$ decrease in the expected return on plan assets would increase annual pension expense by approximately $\$ 127,000$.

See Note 2 of the Notes to Consolidated Financial Statements.

## ITEM 7A QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company is exposed to market risk from changes in foreign exchange and interest rates. To reduce the risk from changes in foreign exchange rates, the Company selectively uses forward exchange contracts. The Company does not hold or issue financial instruments for trading purposes. The Company does not have significant market risk on its marketable securities as those investments consist of high-grade securities and are held to maturity. The Company has reviewed its portfolio of investments as of December 31, 2010 and has determined that no other-than-temporary market value impairment exists.

## Foreign Currency

The Company's earnings are affected by fluctuations in the value of the U.S. dollar against foreign currencies, primarily as a result of the sale of product to Canadian customers, purchases of its Australian inventory in U.S. dollars and its intercompany loans with Florsheim Australia. Forward exchange contracts are used to partially hedge against the earnings effects of such fluctuations. Based on the Company's Canadian derivative instruments outstanding as of December 31, 2010, a $10 \%$ change in the Canadian exchange rate would not have a material effect on the Company's financial statements. Based on the Company's U.S. dollar derivative instruments to purchase Australian inventory outstanding at December 31, 2010, a 10\% change in the Australian dollar exchange rate would not have a material effect on the Company's financial statements. Based on the Company's outstanding intercompany loans with Florsheim Australia at December 31, 2010, a 10\% change in the Australian exchange rate would not have a material effect on the Company's financial statements.

## Interest Rates

The Company is exposed to interest rate fluctuations on borrowings under its revolving line of credit. At December 31, 2010, the Company had $\$ 5.0$ million of outstanding borrowings under the revolving line of credit. The interest expense related to borrowings under the line during 2010 was $\$ 32,000$. A $10 \%$ increase in the Company's weighted average interest rate on borrowings would not have a material effect on the Company's financial position, results of operations or cash flows.

# ITEM 8 FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA 

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## Management's Report on Internal Control Over Financial Reporting

The Company's management is responsible for establishing and maintaining effective internal control over financial reporting. The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2010. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission in Internal Control - Integrated Framework. Based on the assessment, the Company's management has concluded that, as of December 31, 2010, the Company's internal control over financial reporting was effective based on those criteria.

The Company's internal control system was designed to provide reasonable assurance to the Company's management and Board of Directors regarding the preparation and fair presentation of published financial statements. All internal control systems, no matter how well designed, have inherent limitations. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation.

The Company's independent registered public accounting firm has audited the Company's consolidated financial statements and the effectiveness of internal controls over financial reporting as of December 31, 2010 as stated in its report below.

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Shareholders and Board of Directors of Weyco Group, Inc.:

We have audited the accompanying consolidated balance sheets of Weyco Group, Inc. and subsidiaries (the "Company") as of December 31, 2010 and 2009, and the related consolidated statements of earnings, equity, and cash flows for each of the three years in the period ended December 31, 2010. We also have audited the Company's internal control over financial reporting as of December 31, 2010, based on the criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company's management is responsible for these consolidated financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on these financial statements and an opinion on the Company's internal control over financial reporting based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Weyco Group, Inc. and subsidiaries as of December 31, 2010 and 2009, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2010, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2010, based on the criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission.
/s/ DELOITTE \& TOUCHE LLP

## Milwaukee, Wisconsin

March 15, 2011

## CONSOLIDATED STATEMENTS OF EARNINGS

For the years ended December 31, 2010, 2009 and 2008


## CONSOLIDATED BALANCE SHEETS

As of December 31, 2010 and 2009

|  | 2010 | 2009 |
| :---: | :---: | :---: |
|  | (in thousands, except par value and share data) |  |
| ASSETS: |  |  |
| Cash and cash equivalents. | \$ 7,150 | \$ 30,000 |
| Marketable securities, at amortized cost | 4,989 | 3,954 |
| Accounts receivable, less reserves of \$2,286 and \$2,658, respectively. | 38,840 | 33,020 |
| Inventories | 56,111 | 40,363 |
| Prepaid expenses and other current assets | 4,398 | 3,922 |
| Total current assets | 111,488 | 111,259 |
| Marketable securities, at amortized cost | 58,059 | 42,823 |
| Deferred income tax benefits | 1,090 | 2,261 |
| Other assets. | 14,375 | 13,070 |
| Property, plant and equipment, net | 25,675 | 26,872 |
| Trademarks | 12,748 | 10,868 |
| Total assets | $\underline{\underline{\$ 223,435}}$ | $\underline{\underline{\$ 207,153}}$ |
| LIABILITIES \& EQUITY: |  |  |
| Short-term borrowings | \$ 5,000 | \$ - |
| Accounts payable | 10,360 | 9,202 |
| Dividend payable | 1,811 | 1,693 |
| Accrued liabilities: |  |  |
| Wages, salaries and commissions | 2,842 | 2,824 |
| Taxes other than income taxes | 1,132 | 747 |
| Other | 6,230 | 4,275 |
| Accrued income taxes | 116 | 1,241 |
| Deferred income tax liabilities | 228 | 295 |
| Total current liabilities. | 27,719 | 20,277 |
| Long-term pension liability. | 18,572 | 18,533 |
| Equity: |  |  |
| Common stock, $\$ 1.00$ par value, authorized 20,000,000 shares in 2010 and 2009, issued and outstanding 11,356,628 shares in 2010 and $11,333,170$ shares in 2009 | 11,356 | 11,333 |
| Capital in excess of par value | 19,548 | 16,788 |
| Reinvested earnings | 150,546 | 146,241 |
| Accumulated other comprehensive loss | $(9,004)$ | $(10,066)$ |
| Total Weyco Group, Inc. equity. | 172,446 | 164,296 |
| Noncontrolling interest. | 4,698 | 4,047 |
| Total equity | 177,144 | 168,343 |
| Total liabilities and equity | \$223,435 | \$207,153 |

The accompanying notes to consolidated financial statements are an integral part of these financial statements.

## CONSOLIDATED STATEMENTS OF EQUITY

For the years ended December 31, 2010, 2009 and 2008
(In thousands, except per share amounts)

|  | Common Stock | Capital in Excess of Par Value | Reinvested Earnings | Accumulated Other Comprehensive Loss | Noncontrolling Interest | Comprehensive Income |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance, December 31, 2007 | \$11,534 | \$10,788 | \$142,775 | \$ $(4,339)$ | \$ |  |
| Comprehensive Income: |  |  |  |  |  |  |
| Net earnings | - | - | 17,025 | - | - | \$17,025 |
| Foreign currency translation adjustments | - | - | - | (665) | - | (665) |
| Pension liability adjustment (net of tax of $\$ 3,524$ ) | - | - | - | $(5,512)$ | - | $(5,512)$ |
| Total Comprehensive Income |  |  |  |  |  | \$10,848 |
| Cash dividends declared (\$.53 per share) | - | - | $(6,057)$ | - | - |  |
| Stock options exercised | 213 | 1,978 | - | - | - |  |
| Issuance of restricted stock | 20 | (20) | - | - | - |  |
| Restricted stock forfeited | (1) | 1 | - | - | - |  |
| Stock-based compensation expense | - | 609 | - | - | - |  |
| Income tax benefit from stock options exercised and vesting of restricted stock | - | 1,847 | - | - | - |  |
| Shares purchased and retired | (413) | - | $(11,126)$ | - | - |  |
| Balance, December 31, 2008 | \$11,353 | \$15,203 | \$142,617 | $\overline{\text { \$(10,516) }}$ | \$ |  |
| Comprehensive Income: |  |  |  |  |  |  |
| Net earnings | - | - | 12,821 | - | 249 | \$13,070 |
| Foreign currency translation adjustments | - | - | - | 1,440 | 641 | 2,081 |
| Pension liability adjustment (net of tax of \$633) | - | - | - | (990) | - | (990) |
| Total Comprehensive Income |  |  |  |  |  | \$14,161 |
| Issuance of subsidiary shares to noncontrolling interest. | - | - | - | - | 3,157 |  |
| Cash dividends declared (\$.59 per share) | - | - | $(6,682)$ | - | - |  |
| Stock options exercised | 85 | 596 | - | - | - |  |
| Issuance of restricted stock | 12 | (12) | - | - | - |  |
| Stock-based compensation expense | - | 877 | - | - | - |  |
| Income tax benefit from stock options exercised and vesting of restricted stock | - | 124 | - | - | - |  |
| Shares purchased and retired | (117) |  | $(2,515)$ | - | - |  |
| Balance, December 31, 2009 | \$11,333 | \$16,788 | \$146,241 | $\overline{\text { \$(10,066) }}$ | \$4,047 |  |
| Comprehensive Income: |  |  |  |  |  |  |
| Net earnings | - | - | 13,668 | - | 458 | \$14,126 |
| Foreign currency translation adjustments | - | - | - | 122 | 193 | 315 |
| Pension liability adjustment (net of tax of \$601) | - | - | - | 940 | - | 940 |
| Total Comprehensive Income |  |  |  |  |  | \$15,381 |
| Cash dividends declared (\$.63 per share) | - | - | $(7,144)$ | - | - |  |
| Stock options exercised | 114 | 1,088 | - | - | - |  |
| Issuance of restricted stock | 13 | (13) | - | - | - |  |
| Restricted stock forfeited | (2) | 2 | - | - | - |  |
| Stock-based compensation expense | - | 1,128 | - | - | - |  |
| Income tax benefit from stock options exercised and vesting of restricted stock | - | 555 | - | - | - |  |
| Shares purchased and retired | (102) | - | (2,219) | - | - |  |
| Balance, December 31, 2010 | \$11,356 | \$19,548 | \$150,546 | \$ (9,004) | \$4,698 |  |

The accompanying notes to consolidated financial statements are an integral part of these financial statements.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

For the years ended December 31, 2010, 2009 and 2008

| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |  |
| :---: | :---: | :---: | :---: |
| Net Earnings. | \$ 14,126 | \$ 13,070 | \$ 17,025 |
| Adjustments to reconcile net earnings to net cash provided by operating activities - |  |  |  |
| Depreciation | 2,700 | 2,948 | 2,631 |
| Amortization | 116 | 93 | 114 |
| Deferred income taxes | 503 | (18) | 436 |
| Stock-based compensation. | 1,128 | 877 | 609 |
| Net foreign currency transaction gains | (400) | $(1,339)$ |  |
| Impairment of property, plant and equipment. | 310 | 1,110 | - |
| Pension contribution. | $(1,500)$ | $(1,000)$ | $(1,000)$ |
| Pension expense | 3,248 | 2,986 | 1,378 |
| Net losses on disposal of assets | 16 | 13 | 141 |
| Increase in cash surrender value of life insurance | (515) | (507) | (566) |
| Change in operating assets and liabilities - |  |  |  |
| Accounts receivable | $(4,607)$ | 2,917 | 6,092 |
| Inventories. | $(14,889)$ | 15,758 | $(2,380)$ |
| Prepaids and other current assets | (681) | $(1,153)$ | (348) |
| Accounts payable | 1,031 | (231) | $(3,047)$ |
| Accrued liabilities and other | 654 | $(1,089)$ | $(2,400)$ |
| Accrued income taxes | $(1,142)$ | 3,467 | $(2,941)$ |
| Net cash provided by operating activities. | 98 | 37,902 | 15,744 |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |  |
| Acquisition of businesses | $(2,638)$ | $(9,320)$ | - |
| Life insurance premiums paid | (155) | (155) | (155) |
| Purchase of marketable securities | $(22,762)$ | $(8,073)$ | $(3,069)$ |
| Proceeds from maturities of marketable securities | 6,375 | 7,273 | 5,820 |
| Purchase of property, plant and equipment. | $(1,510)$ | $(1,316)$ | $(2,174)$ |
| Net cash (used for) provided by investing activities | $(20,690)$ | $(11,591)$ | 422 |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |  |
| Cash received from noncontrolling interest. | - | 1,314 | - |
| Cash dividends paid | $(7,026)$ | $(6,578)$ | $(5,738)$ |
| Shares purchased and retired | $(2,321)$ | $(2,633)$ | $(11,539)$ |
| Proceeds from stock options exercised | 1,202 | 683 | 2,191 |
| Net borrowings (repayments) under revolving credit agreement. | 5,000 | $(1,250)$ | 700 |
| Income tax benefits from stock-based compensation | 555 | 124 | 1,847 |
| Net cash used for financing activities. | $(2,590)$ | $(8,340)$ | (12,539) |
| Effect of exchange rate changes on cash. | 332 | 543 |  |
| Net (decrease) increase in cash and cash equivalents . | \$(22,850) | \$ 18,514 | \$ 3,627 |
| CASH AND CASH EQUIVALENTS at beginning of year. | 30,000 | 11,486 | 7,859 |
| CASH AND CASH EQUIVALENTS at end of year | \$ 7,150 | \$30,000 | \$ 11,486 |
| SUPPLEMENTAL CASH FLOW INFORMATION: |  |  |  |
| Income taxes paid, net of refunds | \$ 8,472 | \$ 3,055 | \$ 9,996 |
| Interest paid | \$ 118 | \$ 28 | \$ 62 |

The accompanying notes to consolidated financial statements are an integral part of these financial statements.

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## Years Ended December 31, 2010, 2009 and 2008

## 1. NATURE OF OPERATIONS

Weyco Group, Inc. is a distributor of men's casual, dress and fashion shoes. The Company's principal brands include "Florsheim", "Nunn Bush", "Stacy Adams" and "Umi." Inventory is purchased from third-party overseas manufacturers. The majority of foreign-sourced purchases are denominated in U.S. dollars. The Company has two reportable segments, North American wholesale operations ("wholesale") and North American retail operations ("retail"). In the wholesale segment, the Company's products are sold to shoe specialty stores, department stores and clothing retailers primarily in the United States and Canada. The Company also has licensing agreements with third parties who sell its branded apparel, accessories and specialty footwear in the United States, as well as its footwear in Mexico and certain markets overseas. Licensing revenues are included in the Company's wholesale segment. As of December 31, 2010, the Company's North American retail segment ("retail") consisted of 35 Company-owned retail stores in the United States and an Internet business. Sales in retail outlets are made directly to consumers by Company employees. The Company's "other" operations include the Company's wholesale and retail operations in Australia, South Africa, Asia Pacific and Europe. The majority of the Company's operations are in the United States, and its results are primarily affected by the economic conditions and the retail environment in the United States.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Principles of Consolidation - The consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States of America, and include all of the Company's majority-owned subsidiaries.

Use of Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported periods. Actual results could differ from those estimates.

Cash and Cash Equivalents - The Company considers all highly liquid investments with maturities of three months or less at the date of purchase to be cash equivalents. At December 31, 2010 and 2009, the Company's cash and cash equivalents included investments in money market accounts and cash deposits at various banks.

Inventories - Inventories are valued at cost, which is not in excess of market. The majority of inventories are determined on a last-in, first-out (LIFO) basis. Inventory costs include the cost of shoes purchased from third-party manufacturers, as well as related freight and duty costs. The Company generally takes title to product at the time of shipping. See Note 6.

Property, Plant and Equipment and Depreciation - Property, plant and equipment are stated at cost. Plant and equipment are depreciated using primarily the straight-line method over their estimated useful lives as follows: buildings and improvements, 10 to 39 years; machinery and equipment, 3 to 10 years; furniture and fixtures, 5 to 7 years.

Impairment of Long-Lived Assets - Property, plant and equipment are reviewed for impairment in accordance with Accounting Standards Codification (ASC) 360, Property, Plant and Equipment at least annually or more frequently if events or changes in circumstances indicate that the carrying amount may not be recoverable. Recoverability of assets is measured by a comparison of the carrying amount of an asset to its related estimated undiscounted future cash flows. If the sum of the expected undiscounted cash flows is less than the carrying value of the related asset or group of assets, a loss is recognized for the difference between the fair value and carrying value of the asset or group of assets. To derive the fair value, the Company utilizes the income approach and the fair

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended December 31, 2010, 2009 and 2008

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (continued)

value determined is categorized as Level 3 in the fair value hierarchy. The fair value of each asset group is determined using the estimated future cash flows discounted at an estimated weighted-average cost of capital. For purposes of the impairment review, the Company groups assets at the lowest level for which identifiable cash flows are largely independent of the cash flows of other assets and liabilities. In conjunction with the Company's impairment review, the Company's retail segment recognized an impairment charge of $\$ 310,000$ in 2010 and $\$ 1.1$ million in 2009, which was recorded within selling and administrative expenses in the Consolidated Statements of Earnings. In fiscal 2008, there was no adjustment to the carrying value of any of the Company's property, plant and equipment.

The Company's trademarks have indefinite useful lives and are tested for impairment annually on December 31 in accordance with ASC 350, Intangibles - Goodwill and Other. The Company uses a discounted cash flow methodology to determine the fair value of the trademarks, and a loss would be recognized if the carrying value exceeded the fair value. In fiscal 2010, 2009 and 2008, there were no adjustments to the carrying value of the Company's trademarks.

Income Taxes - Deferred income taxes are provided on temporary differences arising from differences in the basis of assets and liabilities for income tax and financial reporting purposes. See Note 11.

Noncontrolling Interest - The Company's noncontrolling interest is accounted for under ASC 810, Consolidation and represents the minority shareholders' ownership interest related to the Company's wholesale and retail businesses in Australia, South Africa and Asia Pacific. See Note 3. In accordance with ASC 810, the Company reports its noncontrolling interest in subsidiaries as a separate component of equity in the Consolidated Balance Sheets and reports both net earnings attributable to the noncontrolling interest and net earnings attributable to the Company's common shareholders on the face of the Consolidated Statements of Earnings.

Revenue Recognition - Revenue from the sale of product is recognized when title and risk of loss transfers to the customer and the customer is obligated to pay the Company. Sales to independent dealers are recorded at the time of shipment to those dealers. Sales through Companyowned retail outlets are recorded at the time of delivery to retail customers. All product sales are recorded net of estimated allowances for returns and discounts. The Company's estimates of allowances for returns and discounts are based on such factors as specific customer situations, historical experience, and current and expected economic conditions. The Company evaluates the reserves and the estimation process and makes adjustments when appropriate. Revenue from third-party licensing agreements is recognized in the period earned. Licensing revenues were \$2.2 million in 2010, \$2.7 million in 2009 and $\$ 4.3$ million in 2008.

Shipping and Handling Fees - The Company classifies shipping and handling fees billed to customers as revenues. The related shipping and handling expenses incurred by the Company are included in selling and administrative expenses and totaled $\$ 1.4$ million for each of 2010, 2009 and 2008.

Cost of Sales - The Company's cost of sales includes the cost of products and inbound freight and duty costs.

Selling and Administrative Expenses - Selling and administrative expenses primarily include salaries and commissions, advertising costs, employee benefit costs, distribution costs (e.g., receiving, inspection and warehousing costs), rent and depreciation. Distribution costs included in selling and administrative expenses were $\$ 7.9$ million in each of the years 2010 and 2009 and \$7.4 million in 2008.

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended December 31, 2010, 2009 and 2008

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (continued)

Advertising Costs - Advertising costs are expensed as incurred. Total advertising costs were $\$ 7.9$ million, $\$ 8.2$ million and $\$ 7.5$ million in 2010, 2009 and 2008, respectively. All advertising expenses are included in selling and administrative expenses with the exception of co-op advertising expenses which are recorded as a reduction of net sales. Co-op advertising expenses, which are included in the above totals, reduced net sales by $\$ 3.5$ million, $\$ 4.2$ million and $\$ 3.4$ million for 2010, 2009 and 2008, respectively.

Foreign Currency Translation - The Company accounts for currency translation in accordance with ASC 830, Foreign Currency Matters under which non-U.S. subsidiaries' balance sheet accounts are translated into U.S. dollars at the rates of exchange in effect at fiscal year end and income and expense accounts are translated at the weighted average rates of exchange in effect during the year. Translation adjustments resulting from this process are recognized as a separate component of accumulated other comprehensive loss, which is a component of equity.

Foreign Currency Transactions - Gains and losses from foreign currency transactions are included in other income and expense, net, in the Consolidated Statements of Earnings. Net foreign currency transaction gains totaled approximately $\$ 370,000$ in 2010 and $\$ 1.3$ million in 2009. In 2008, there were no material foreign currency transaction gains or losses.

Earnings Per Share - Basic earnings per share excludes any dilutive effects of options to purchase common stock. Diluted earnings per share includes any dilutive effects of options to purchase common stock. See Note 14.

Comprehensive Income - Comprehensive income includes net earnings and changes in accumulated other comprehensive loss. The Company has chosen to report comprehensive income and accumulated other comprehensive loss in the Consolidated Statements of Equity. The components of accumulated other comprehensive loss as recorded on the accompanying Consolidated Balance Sheets were as follows:

|  | 2010 | 2009 |
| :---: | :---: | :---: |
|  | (Dollars | ousands) |
| Foreign currency translation adjustments | \$ 1,243 | \$ 1,121 |
| Pension liability, net of tax. | $(10,247)$ | $(11,187)$ |
| Total accumulated other comprehensive loss | \$ (9,004) | \$(10,066) |

The noncontrolling interest as recorded on the Consolidated Balance Sheets at December 31, 2010 and 2009 included foreign currency translation adjustments of $\$ 834,000$ and $\$ 641,000$, respectively.

Stock-Based Compensation - At December 31, 2010, the Company has two stock-based employee compensation plans, which are described more fully in Note 16. The Company accounts for these plans under the recognition and measurement principles of ASC 718, Compensation Stock Compensation.

Concentration of Credit Risk - The Company had one individual customer accounts receivable balance outstanding that represented $16 \%$ and $17 \%$ of the Company's gross accounts receivable balance at December 31, 2010 and 2009, respectively. During 2010, 2009 and 2008, this customer represented $12 \%, 13 \%$ and $14 \%$ of the Company's net sales, respectively.

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended December 31, 2010, 2009 and 2008

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (continued)

Recent Accounting Pronouncements In April 2009, the Financial Accounting Standards Board (FASB) issued new authoritative accounting guidance under ASC 320, Investments - Debt and Equity Securities which changed the method for determining whether an other-than-temporary impairment exists for debt securities and the amount of the impairment to be recorded in earnings. The Company adopted this guidance in 2009, and the adoption of this standard did not have a material impact on the Company's Consolidated Financial Statements.

## 3. ACQUISITIONS

On April 28, 2010, the Company acquired certain assets, including the Umi brand name, intellectual property and accounts receivable, from Umi LLC, a children's footwear company, for an aggregate price of approximately $\$ 2.6$ million. The acquisition has been accounted for in these financial statements as a business combination under ASC 805, Business Combinations (ASC 805). The Company has allocated the purchase price to accounts receivable, trademarks and other assets. The operating results related to the Umi acquisition have been included in the Company's consolidated financial statements from the date of acquisition. Umi net sales were approximately $\$ 1.2$ million for 2010. Additional disclosures required by ASC 805 have not been provided as the acquisition was not material to the Company's financial statements.

In January 2009, the Company acquired a majority interest in a new subsidiary, Florsheim Australia Pty Ltd ("Florsheim Australia"), which subsequently purchased the Florsheim wholesale and retail businesses in Australia, South Africa and Asia Pacific. The vast majority of this business is conducted under the Florsheim name, with a small amount of business under the Stacy Adams and Nunn Bush brand names. These businesses were previously licensed by the Company to a third party, from whom the Company had collected approximately $\$ 1$ million of annual royalty income in 2008 and prior.

On January 20, 2009, the Company contributed $\$ 3.5$ million for a majority interest in the newly formed entity, Florsheim Australia. The noncontrolling party contributed $\$ 1.3$ million in cash and $\$ 1.9$ million of non-cash consideration to the entity.

On January 23, 2009, Florsheim Australia acquired the operating assets and certain liabilities related to the Florsheim business from Figgins Holdings Pty Ltd, the former Australian licensee, and acquired the stock of Florsheim South Africa Pty Ltd and Florsheim Asia Pacific Ltd, the Company's other licensees, for total consideration of approximately $\$ 9.3$ million. Florsheim Australia financed the acquisition with cash generated from the aforementioned equity contributions and proceeds from intercompany loans from the Company. The acquisition included both wholesale and retail businesses, with 24 Florsheim retail stores in Australia, one Florsheim retail store in New Zealand and one retail store in Macau. The acquisition has been accounted for in these financial statements as a business combination under ASC 805, Business Combinations and the noncontrolling interest has been accounted for and reported in accordance with ASC 810, Consolidation. Accordingly, the allocation of total consideration transferred was completed during 2009 and was as follows: accounts receivable, $\$ 4.7$ million; inventory, $\$ 7.0$ million; fixed assets, $\$ 1.2$ million; and other assets and liabilities, net, (\$3.6) million. There were no material intangible assets related to this acquisition. The financial results of Florsheim Australia have been included in the Company's consolidated financial statements since January 23, 2009. Acquisition costs of $\$ 400,000$ were expensed and included in selling and administrative expenses in 2009. Additional disclosures prescribed by ASC 805 have not been provided as the acquisition was not material to the Company's consolidated financial statements.

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended December 31, 2010, 2009 and 2008

## 4. FAIR VALUE OF FINANCIAL INSTRUMENTS

ASC 820, Fair Value Measurements and Disclosures, defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. ASC 820 also establishes the following three-level hierarchy for fair value measurements based upon the sources of data and assumptions used to develop the fair value measurements:

Level 1 - unadjusted quoted market prices in active markets for identical assets or liabilities that are publicly accessible.

Level 2 - quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active and inputs (other than quoted prices) that are observable for the asset or liability, either directly or indirectly.
Level 3 - unobservable inputs that reflect the Company's assumptions, consistent with reasonably available assumptions made by other market participants.

The carrying amounts of all short-term financial instruments, except marketable securities, approximate fair value due to the short-term nature of those instruments. Marketable securities are carried at amortized cost. The fair value disclosures of marketable securities are Level 2 valuations as defined by ASC 820, consisting of quoted prices for identical or similar assets in markets that are not active. See Note 5.

## 5. INVESTMENTS

All of the Company's investments are classified as held-to-maturity securities and reported at amortized cost pursuant to ASC 320, Investments - Debt and Equity Securities as the Company has the intent and ability to hold all security investments to maturity.

Below is a summary of the amortized cost and estimated market values of investment securities as of December 31, 2010 and 2009. The estimated market values provided are Level 2 valuations as defined by ASC 820. See Note 4.

|  | 2010 |  | 2009 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Amortized Cost | Market Value | Amortized Cost | Market Value |
|  | (Dollars in thousands) |  |  |  |
| Municipal bonds: |  |  |  |  |
| Current | \$ 4,989 | \$ 5,006 | \$ 3,954 | \$ 4,005 |
| Due from one through five years | 35,170 | 36,152 | 28,227 | 29,438 |
| Due from six through ten years | 22,889 | 23,028 | 14,596 | 15,105 |
| Total. | \$63,048 | \$64,186 | \$46,777 | \$48,548 |

The unrealized gains and losses on investment securities at December 31, 2010 and 2009 were:


The Company has reviewed its portfolio of investments as of December 31, 2010 and 2009 and has determined that no other-than-temporary market value impairment exists.

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS Years Ended December 31, 2010, 2009 and 2008

## 6. INVENTORIES

At December 31, 2010 and 2009, inventories consisted of:

|  | 2010 | 2009 |
| :---: | :---: | :---: |
|  | (Dollars in thousands) |  |
| Finished shoes | \$ 71,710 | \$ 55,138 |
| LIFO reserve. | $(15,599)$ | $(14,775)$ |
| Total inventories | \$ 56,111 | \$ 40,363 |

Finished shoes included inventory in-transit of $\$ 12.9$ million and $\$ 11.3$ million as of December 31, 2010 and 2009, respectively. At both December 31, 2010 and 2009, approximately $85 \%$ of the Company's inventories were valued by the LIFO method of accounting while approximately $15 \%$ were valued by the FIFO method of accounting. During 2009 inventory quantities were reduced, which resulted in the liquidation of LIFO inventory quantities carried at higher costs prevailing in prior years as compared with the cost of fiscal 2009 purchases. The effect of the liquidation increased cost of goods sold by \$745,000 during 2009.

## 7. PROPERTY, PLANT AND EQUIPMENT, NET

At December 31, 2010 and 2009, property, plant and equipment consisted of:

| Land and land improvements. | \$ 2,700 | \$ 2,693 |
| :---: | :---: | :---: |
| Buildings and improvements | 19,719 | 19,719 |
| Machinery and equipment | 18,208 | 17,169 |
| Retail fixtures and leasehold improvements | 10,241 | 10,042 |
| Construction in progress | 217 | - |
| Property, plant and equipment | 51,085 | 49,623 |
| Less: Accumulated depreciation | $(25,410)$ | $(22,751)$ |
| Property, plant and equipment, net | \$25,675 | \$ 26,872 |

## 8. OTHER ASSETS

Other assets included the following amounts at December 31, 2010 and 2009:

|  | 2010 | 2009 |
| :---: | :---: | :---: |
|  | (Dollars in thousands) |  |
| Cash surrender value of life insurance | 11,372 | 10,701 |
| Other | 3,003 | 2,369 |
| Total other assets | \$14,375 | \$13,070 |

## 9. SHORT-TERM BORROWINGS

At December 31, 2010, the Company had a 364-day $\$ 50$ million unsecured revolving line of credit with a bank expiring April 30, 2011. The line of credit allows for the issuance of up to $\$ 25$ million in non-rated commercial paper at market interest rates and additional bank borrowings at a rate of LIBOR plus 200 basis points with a minimum interest rate of $3.50 \%$. The line of credit includes a minimum net worth covenant. As of December 31, 2010, the Company was in compliance with the covenant. At December 31, 2010, outstanding borrowings under the $\$ 50$ million line of credit were $\$ 5.0$ million with an average interest rate of $1.42 \%$. The Company had no outstanding borrowings under a prior $\$ 50$ million line of credit at December 31, 2009.

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> Years Ended December 31, 2010, 2009 and 2008

## 10. EMPLOYEE RETIREMENT PLANS

The Company has a defined benefit pension plan covering substantially all employees, as well as an unfunded supplemental pension plan for key executives. Retirement benefits are provided based on employees' years of credited service and average earnings or stated amounts for years of service. Normal retirement age is 65 with provisions for earlier retirement. The plan also has provisions for disability and death benefits. The Company's funding policy for the defined benefit pension plan is to make contributions to the plan such that all employees' benefits will be fully provided by the time they retire. Plan assets are stated at market value and consist primarily of equity securities and fixed income securities, mainly U.S. government and corporate obligations.

The Company follows ASC 715, Compensation - Retirement Benefits which requires employers to recognize the funded status of defined benefit pension and other postretirement benefit plans as an asset or liability in its statement of financial position and to recognize changes in the funded status in the year in which the changes occur as a component of comprehensive income. In addition, ASC 715 requires employers to measure the funded status of its plans as of the date of its year end statement of financial position. ASC 715 also requires additional disclosures regarding amounts included in accumulated other comprehensive loss.

The Company's pension plan's weighted average asset allocation at December 31, 2010 and 2009, by asset category, was as follows:

|  | Plan Assets at December 31, |  |
| :---: | :---: | :---: |
|  | 2010 | 2009 |
| Asset Category: |  |  |
| Equity Securities | 48\% | 48\% |
| Fixed Income Securities | 44\% | 40\% |
| Other. | 8\% | 12\% |
| Total. | 100\% | 100\% |

The Company has a Retirement Plan Committee, consisting of the Chief Executive Officer, Chief Operating Officer and Chief Financial Officer, to manage the operations and administration of all benefit plans and related trusts. The committee has an investment policy for the pension plan assets that establishes target asset allocation ranges for the above listed asset classes as follows: equity securities: $20 \%-80 \%$; fixed income securities: $20 \%-80 \%$; and other, principally cash: $0 \%-20 \%$. On a semi-annual basis, the committee reviews progress towards achieving the pension plan's performance objectives.

To develop the expected long-term rate of return on assets assumption, the Company considered the historical returns and the future expectations for returns for each asset class, as well as the target asset allocation of the pension portfolio. This resulted in the selection of the $8.0 \%$ longterm rate of return on assets assumption.

Assumptions used in determining the funded status at December 31, 2010 and 2009 were:

|  | 2010 | 2009 |
| :---: | :---: | :---: |
| Discount rate | 5.40\% | 5.95\% |
| Rate of compensation increase | 4.5\% | 4.5\% |

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended December 31, 2010, 2009 and 2008

## 10. EMPLOYEE RETIREMENT PLANS - (continued)

The following is a reconciliation of the change in benefit obligation and plan assets of both the defined benefit pension plan and the unfunded supplemental pension plan for the years ended December 31, 2010 and 2009:

| Defined Benefit <br> Pension Plan |
| :---: |
| 2010 |$\frac{2009}{\text { (Dollars in }} \frac{$|  Supplemental  |
| :---: |
|  Pension Plan  |}{$\substack{2010} 2009$}

## Change in projected benefit obligation

Projected benefit obligation, beginning

| of year | \$31,958 | \$28,480 | \$ 10,240 | \$ 7,052 |
| :---: | :---: | :---: | :---: | :---: |
| Service cost | 998 | 861 | 189 | 168 |
| Interest cost. | 1,852 | 1,714 | 597 | 427 |
| Actuarial (gain) loss | 1,076 | 2,364 | (93) | 2,772 |
| Benefits paid | $(1,477)$ | $(1,461)$ | (179) | (179) |
| Projected benefit obligation, end of year | \$34,407 | \$31,958 | \$ 10,754 | \$ 10,240 |
| Change in plan assets |  |  |  |  |
| Fair value of plan assets, beginning of year | 23,258 | 20,021 | - |  |
| Actual return on plan assets | 2,962 | 3,748 | - |  |
| Administrative expenses | (50) | (50) | - | - |
| Contributions | 1,500 | 1,000 | 179 | 179 |
| Benefits paid | $(1,477)$ | $(1,461)$ | (179) | (179) |
| Fair value of plan assets, end of year | \$26,193 | \$23,258 | \$ | \$ |
| Funded status of plan | \$(8,214) | \$ (8,700) | \$(10,754) | \$(10,240) |

Amounts recognized in the balance sheets consist of:

| Accrued liabilities - other | \$ |  | (396) | \$ (407) |
| :---: | :---: | :---: | :---: | :---: |
| Long-term pension liability | $(8,214)$ | $(8,700)$ | $(10,358)$ | $(9,833)$ |
| Net amount recognized | \$(8,214) | \$(8,700) | \$(10,754) | \$(10,240) |

Amounts recognized in accumulated other comprehensive loss consist of:
Accumulated loss, net of income tax benefit of $\$ 4,782, \$ 5,170, \$ 1,636$ and $\$ 1,812$, respectively
\$ 7,480
\$ 8,086
\$ 2,560
\$ 2,835
Prior service cost, net of income tax benefit of $\$ 2, \$ 15, \$ 131$ and $\$ 155$, respectively

| $\mathbf{\$ 7 , 4 8 3}$ | 23 |
| ---: | :--- |
| $\underline{\text { \$ 8,109 }}$ | 204 |
| $\underline{\$ 2,764}$ | 243 |
| 3,078 |  |

The accumulated benefit obligation for the defined benefit pension plan and the supplemental pension plan was $\$ 31.2$ million and $\$ 9.2$ million, respectively, at December 31, 2010 and $\$ 27.9$ million and $\$ 8.3$ million, respectively, at December 31, 2009.

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended December 31, 2010, 2009 and 2008

## 10. EMPLOYEE RETIREMENT PLANS - (continued)

Assumptions used in determining net periodic pension cost for the years ended December 31, 2010, 2009 and 2008 were:

|  | 2010 | 2009 | 2008 |
| :---: | :---: | :---: | :---: |
| Discount rate | 5.95\% | 6.20\% | 6.55\% |
| Rate of compensation increase | 4.5\% | 4.5\% | 4.5\% |
| Long-term rate of return on plan assets | 8.0\% | 8.0\% | 8.0\% |

The components of net periodic pension cost for the years ended December 31, 20102009 and 2008, were:


The Company expects to recognize $\$ 1.2$ million of amortization of unrecognized loss and $\$ 65,000$ of amortization of prior service cost as components of net periodic benefit cost in 2011, which are included in accumulated other comprehensive loss at December 31, 2010.

The Company does not expect that a contribution to its defined benefit retirement plan in 2011 will be required; however, any contribution would not be material.

Projected benefit payments for the plans as of December 31, 2010 were estimated as follows:

|  | Defined Benefit Pension Plan | Supplemental Pension Plan |
| :---: | :---: | :---: |
|  | (Dolla | usands) |
| 2011 | \$ 1,733 | \$ 396 |
| 2012. | \$ 1,750 | \$ 396 |
| 2013. | \$ 1,813 | \$ 396 |
| 2014 | \$ 1,890 | \$ 440 |
| 2015. | \$ 1,938 | \$ 439 |
| 2016-2020 | \$11,269 | \$2,362 |

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> Years Ended December 31, 2010, 2009 and 2008

## 10. EMPLOYEE RETIREMENT PLANS - (continued)

The following table summarizes the fair value of the Company's pension plan assets as of December 31, 2010 by asset category within the fair value hierarchy (for further level information, see Note 4):

|  | December 31, 2010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Quoted Active Markets | Significant Observable Inputs | Significant Unobservable Inputs |  |
|  | Level 1 | Level 2 | Level 3 | Total |
|  |  | (Dollars in thousands) |  |  |
| Common stocks | \$ 9,534 | \$ 783 | \$- | \$10,317 |
| Preferred stocks | 930 | - | - | 930 |
| Exchange traded funds | 2,376 | - | - | 2,376 |
| Corporate obligations | - | 4,576 | - | 4,576 |
| State and municipal obligations | - | 976 | - | 976 |
| Foreign obligations | - | 53 | - | 53 |
| Pooled fixed income funds. | 2,695 | - | - | 2,695 |
| U.S. government securities | - | 2,207 | - | 2,207 |
| Cash and cash equivalents | 1,964 | - | - | 1,964 |
| Subtotal. | 17,499 | 8,595 | - | 26,094 |
| Other assets ${ }^{(1)}$ |  |  |  | 99 |
| Total |  |  |  | \$26,193 |

(1) This category represents trust receivables that are not leveled.

The following table summarizes the fair value of the Company's pension plan assets as of December 31, 2009 by asset category within the fair value hierarchy (for further level information, see Note 4):

|  | December 31, 2009 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Quoted Active Markets | Significant Inputs | Significant Unobservable Inputs | Total |
|  | Level 1 | Level 2 | Level 3 |  |
|  |  | (Dollars in thousands) |  |  |
| Common stocks | \$ 8,483 | \$ 526 | \$- | \$ 9,009 |
| Preferred stocks | 811 | - | - | 811 |
| Exchange traded funds | 2,104 | - | - | 2,104 |
| Corporate obligations | - | 4,184 | - | 4,184 |
| State and municipal obligations | - | 497 | - | 497 |
| Foreign obligations | - | 269 | - | 269 |
| Pooled fixed income funds. | 739 | - | - | 739 |
| U.S. government securities | - | 2,766 | - | 2,766 |
| Cash and cash equivalents | 2,790 | - | - | 2,790 |
| Subtotal. | 14,927 | 8,242 | - | 23,169 |
| Other assets ${ }^{(1)}$ |  |  |  | 89 |
| Total |  |  |  | \$23,258 |

(1) This category represents trust receivables that are not leveled.

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> Years Ended December 31, 2010, 2009 and 2008

## 10. EMPLOYEE RETIREMENT PLANS - (continued)

The Company also has a defined contribution plan covering substantially all employees. The Company contributed approximately $\$ 200,000$ to the plan in each of 2010, 2009 and 2008.

## 11. INCOME TAXES

The provision for income taxes included the following components at December 31, 2010, 2009 and 2008:

Current:

| Federal | \$5,228 | \$5,313 | \$6,872 |
| :---: | :---: | :---: | :---: |
| State . | 1,020 | 946 | 1,192 |
| Foreign | 420 | 699 | 907 |
| Total. | 6,668 | 6,958 | 8,971 |
| Deferred | 503 | (18) | 436 |
| Total provision | \$7,171 | \$6,940 | \$9,407 |

The differences between the U.S. federal statutory income tax rate and the Company's effective tax rate were as follows for the years ended December 31, 2010, 2009 and 2008:

|  | 2010 | 2009 | 2008 |
| :---: | :---: | :---: | :---: |
| U.S. federal statutory income tax rate | 35.0\% | 35.0\% | 35.0\% |
| State income taxes, net of federal tax | 3.1 | 3.1 | 2.9 |
| Non-taxable municipal bond interest. | (3.2) | (3.1) | (2.5) |
| Other | (1.2) | (0.3) | 0.2 |
| Effective tax rate | 33.7\% | 34.7\% | 35.6\% |

The foreign component of pretax net earnings was $\$ 3.8$ million, $\$ 2.3$ million and $\$ 2.7$ million for 2010, 2009 and 2008, respectively. The Company has no intentions of repatriating any unremitted foreign earnings.

The components of deferred taxes as of December 31, 2010 and 2009, were as follows:

|  | 2010 | 2009 |
| :---: | :---: | :---: |
|  | (Dollars in thousands) |  |
| Deferred tax benefits: |  |  |
| Accounts receivable reserves. | \$ 387 | \$ 438 |
| Pension liability | 7,398 | 7,387 |
| Accrued liabilities | 1,437 | 1,225 |
|  | 9,222 | 9,050 |
| Deferred tax liabilities: |  |  |
| Inventory and related reserves | $(1,847)$ | $(1,754)$ |
| Cash value of life insurance | $(2,615)$ | $(2,414)$ |
| Property, plant and equipment | (843) | (849) |
| Trademark. | $(2,078)$ | $(1,835)$ |
| Prepaid and other assets | (233) | (232) |
| Foreign currency gains on intercompany loans | (744) | - |
|  | $(8,360)$ | $(7,084)$ |
| Net deferred income tax benefits | \$ 862 | \$ 1,966 |

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> Years Ended December 31, 2010, 2009 and 2008

## 11. INCOME TAXES - (continued)

The net deferred tax benefit is classified in the Consolidated Balance Sheets as follows:

|  | 2010 | 2009 |
| :---: | :---: | :---: |
|  | (Dollars in thousands) |  |
| Current deferred income tax (liabilities) benefits | \$ (228) | \$ (295) |
| Noncurrent deferred income tax benefits | 1,090 | 2,261 |
|  | \$ 862 | \$1,966 |

## Uncertain Tax Positions

The Company accounts for its uncertain tax positions in accordance with ASC 740, Income Taxes. ASC 740 provides that the tax effects from an uncertain tax position can be recognized in the Company's financial statements only if the position is more likely than not of being sustained on audit, based on the technical merits of the position.

The following table summarizes the activity related to the Company's unrecognized tax benefits:
Balance at December 31, 2007 . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . \$ 321
Increases related to current year tax positions . . . . . . . . . . . . . . . . . . . . . . 70
Expiration of the statute of limitations for the assessment of taxes . . . . . . . . (16)
Balance at December 31, 2008 . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . .
Increases related to current year tax positions . . . . . . . . . . . . . . . . . . . . . . 92
Expiration of the statute of limitations for the assessment of taxes. . . . . . . . (18)
Balance at December 31, 2009 . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . \$ 449
Increases related to current year tax positions . . . . . . . . . . . . . . . . . . . . . . 9
Expiration of the statute of limitations for the assessment of taxes . . . . . . . . (23)
Favorable settlements of tax positions
Balance at December 31, 2010
\$ 84
The Company had unrecognized tax benefits of $\$ 84,000$ and $\$ 449,000$ at December 31, 2010 and 2009, respectively, all of which, if recognized, would reduce the Company's annual effective tax rate. The Company reduced its accrual for potential interest and penalties related to these unrecognized tax benefits by $\$ 57,000$ during 2010 and increased its accrual by $\$ 9,000$ during 2009. Included in the Company's Consolidated Balance Sheet at December 31, 2010, was a liability for potential penalties and interest of $\$ 7,000$ and $\$ 7,000$, respectively. Included in the Company's Consolidated Balance Sheet at December 31, 2009, was a liability for potential penalties and interest of $\$ 20,000$ and $\$ 51,000$, respectively. It is reasonably possible that certain U.S. tax examinations will conclude within the next 12 months. However, it is not possible to reasonably estimate the effect this may have upon the unrecognized tax benefits.

The Company files a U.S. federal income tax return, various U.S. state income tax returns and several other foreign returns. In general, the 2006 through 2010 tax years remain subject to examination by those taxing authorities.

## 12. COMMITMENTS

The Company operates retail shoe stores under both short-term and long-term leases. Leases provide for a minimum rental plus percentage rentals based upon sales in excess of a specified amount. The Company also leases its distribution facilities in Canada and overseas. Total minimum rents were $\$ 8.4$ million in 2010, $\$ 7.4$ million in 2009, and $\$ 4.6$ million in 2008. Percentage rentals were \$483,000 in 2010, \$156,000 in 2009 and \$12,000 in 2008.

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS Years Ended December 31, 2010, 2009 and 2008

## 12. COMMITMENTS - (continued)

Future fixed and minimum rental commitments required under operating leases that have initial or remaining non-cancelable lease terms in excess of one year as of December 31, 2010, are shown below. Renewal options exist for many long-term leases.

| (Dollars in thousands) | Operating Leases |
| :---: | :---: |
| 2011 | \$ 7,125 |
| 2012 | 6,784 |
| 2013 | 6,053 |
| 2014 | 5,470 |
| 2015 | 3,852 |
| Thereafter | 3,619 |
| Total | \$32,903 |

At December 31, 2010, the Company also had purchase commitments of approximately $\$ 40.1$ million to purchase inventory, all of which were due in less than one year.

## 13. EQUITY

In April 1998, the Company's Board of Directors first authorized a stock repurchase program to purchase shares of its common stock in open market transactions at prevailing prices. In 2010, the Company purchased 101,192 shares at a total cost of $\$ 2.3$ million; in 2009, the Company purchased 117,837 shares at a total cost of $\$ 2.6$ million; and in 2008, the Company purchased 413,325 shares at a total cost of $\$ 11.5$ million. At December 31, 2010, the Company was authorized to purchase an additional 1.3 million shares under the program.

## 14. EARNINGS PER SHARE

The following table sets forth the computations of basic and diluted earnings per share for the years ended December 31, 2010, 2009 and 2008:
$2010 \quad 2009 \quad 2008$
(In thousands, except per share amounts)
Numerator:
Net earnings attributable to Weyco Group, Inc. . . \$13,668 \$12,821 \$17,025
Denominator:
Basic weighted average shares outstanding
11,293
11,266
11,397
Effect of dilutive securities:
Employee stock-based awards

|  | 200 |
| :--- | ---: |
| 11,493 |  |
| $\$$ | 1.21 |
| $\$$ | 1.19 |


| 244 |  |  | 360 |  |
| :--- | ---: | :--- | ---: | :---: |
|  |  | 11,510 |  |  |

Diluted weighted average shares outstanding in 2010 exclude outstanding options to purchase 474,100 shares of common stock at a weighted average price of $\$ 26.84$. Diluted weighted average shares outstanding in 2009 exclude outstanding options to purchase 244,850 shares of common stock at a weighted average price of $\$ 29.16$. Diluted weighted average shares outstanding in 2008 exclude outstanding options to purchase 135,140 shares of common stock at a weighted average price of $\$ 30.64$.

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended December 31, 2010, 2009 and 2008

## 15. SEGMENT INFORMATION

The Company has two reportable segments: North American wholesale operations ("wholesale") and North American retail operations ("retail"). The chief operating decision maker, the Company's Chief Executive Officer, evaluates the performance of its segments based on earnings from operations and accordingly, interest income, interest expense and other income or expense are not allocated to the segments. The "other" category in the table below includes the Company's wholesale and retail operations in Australia, South Africa, Asia Pacific and Europe, which do not meet the criteria for separate reportable segment classification.

In the wholesale segment, shoes are marketed through more than 10,000 shoe speciality, clothing and department stores, primarily in the United States and Canada. Licensing revenues are also included in the Company's wholesale segment. The Company has licensing agreements with third parties who sell its branded apparel, accessories and specialty footwear in the United States, as well as its footwear in Mexico and certain markets overseas. In 2010, 2009 and 2008, sales to the Company's largest customer were $12 \%, 13 \%$ and $14 \%$, respectively, of total sales.

In the retail segment, the Company operates 35 Company-owned stores in principal cities in the United States and an Internet business. Sales in retail outlets are made directly to the consumer by Company employees. In addition to the sale of the Company's brands of footwear in these retail outlets, other branded footwear and accessories are also sold in order to provide the consumer with as complete a selection as practically possible.

The accounting policies of the segments are the same as those described in the Summary of Significant Accounting Policies. Summarized segment data for the years ended December 31, 2010, 2009 and 2008 was as follows:


All North American corporate office assets are included in the wholesale segment. Net sales above exclude intersegment sales.

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended December 31, 2010, 2009 and 2008

## 15. SEGMENT INFORMATION - (continued)

## Geographic Segments

Financial information relating to the Company's business by geographic area was as follows for the years ended December 31, 2010, 2009 and 2008:

|  | 2010 | 2009 | 2008 |
| :---: | :---: | :---: | :---: |
|  |  | llars in thous |  |
| Net Sales: |  |  |  |
| United States | \$179,129 | \$182,861 | \$203,961 |
| Canada. | 9,361 | 7,845 | 9,751 |
| Europe | 8,008 | 7,338 | 7,720 |
| Australia | 20,073 | 16,735 | - |
| Asia | 7,432 | 6,019 | - |
| South Africa | 5,228 | 4,507 | - |
| Total | \$229,231 | \$225,305 | \$221,432 |
| Long-Lived A |  |  |  |
| United States | \$ 34,334 | \$ 34,694 | \$ 38,017 |
| Other | 4,089 | 3,046 | 894 |
|  | \$ 38,423 | \$ 37,740 | \$ 38,911 |

Net sales attributed to geographic locations are based on the location of the assets producing the sales. Long-lived assets by geographic location consist of property, plant and equipment, net and trademarks.

## 16. STOCK-BASED COMPENSATION PLANS

At December 31, 2010, the Company has two stock-based compensation plans: the 1997 Stock Option Plan and the 2005 Equity Incentive Plan. Under the plans, options to purchase common stock were granted to officers and key employees at exercise prices not less than the fair market value of the Company's common stock on the date of the grant. The Company issues new common stock to satisfy stock option exercises and the issuance of restricted stock awards.

Stock options and restricted stock awards were granted on December 1, 2010, 2009 and 2008. Stock options were granted at the fair market value of the Company's stock price, as defined in the 2005 Equity Incentive Plan, which is the average of the high and low trade prices on the grant date. The stock options and restricted stock awarded in 2010, 2009 and 2008 vest ratably over four years. Stock options expire five years from the date of grant. These awards were granted on the date the Board of Directors approved them. One-fourth of the restricted stock awards and stock option grants vest annually on the anniversary of the grant date. Options granted prior to 2006 expire ten years from the grant date, with the exception of certain incentive stock options, which expire five years from the grant date. As of December 31, 2010, there were 36,760 shares remaining available for stockbased awards under the 2005 Equity Incentive Plan.

The Company expenses stock-based compensation in accordance with ASC 718, Compensation - Stock Compensation using the modified prospective method.

The Company's policy is to estimate the fair market value of each option granted on the date of grant using the Black-Scholes option pricing model that uses the assumptions noted in the table below. The Company estimates the fair value of each restricted stock award based on the fair market

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended December 31, 2010, 2009 and 2008

## 16. STOCK-BASED COMPENSATION PLANS - (continued)

value of the Company's stock price on the grant date. The resulting compensation cost for both the options and restricted stock is amortized on a straight-line basis over the vesting period of the respective awards.

In accordance with ASC 718, stock-based compensation was recognized in the 2010, 2009 and 2008 consolidated financial statements for stock options and restricted stock awards granted since 2006. An estimate of forfeitures, based on historical data, was included in the calculation of stockbased compensation, and the estimate was adjusted quarterly to the extent that actual forfeitures differ, or are expected to materially differ, from such estimates. The effect of applying the expense recognition provisions of ASC 718 in 2010, 2009 and 2008 decreased Earnings Before Provision For Income Taxes by approximately $\$ 1,128,000, \$ 877,000$ and $\$ 609,000$, respectively.

As of December 31, 2010, there was $\$ 1.9$ million of total unrecognized compensation cost related to non-vested stock options granted in the years 2007 through 2010 which is expected to be recognized over the weighted-average remaining vesting period of 3.1 years. As of December 31, 2010, there was $\$ 879,000$ of total unrecognized compensation cost related to non-vested restricted stock awards granted in the years 2007 through 2010 which is also expected to be recognized over the weighted-average remaining vesting period of 2.7 years.

The following weighted-average assumptions were used to determine compensation expense related to stock options in 2010, 2009 and 2008:

|  | 2010 | 2009 | 2008 |
| :---: | :---: | :---: | :---: |
| Risk-free interest rate | 1.00\% | 1.35\% | 1.35\% |
| Expected dividend yield | 2.56\% | 2.61\% | 1.96\% |
| Expected term | 3.5 years | 3.5 years | 3.5 years |
| Expected volatility | 33.0\% | 33.3\% | 31.7\% |

The risk-free interest rate is based on U. S. Treasury bonds with a remaining term equal to the expected term of the award. The expected dividend yield is based on the Company's expected annual dividend as a percentage of the market value of the Company's common stock in the year of grant. The expected term of the stock options is determined using historical experience. The expected volatility is based upon historical stock prices over the most recent period equal to the expected term of the award.

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> Years Ended December 31, 2010, 2009 and 2008

## 16. STOCK-BASED COMPENSATION PLANS - (continued)

The following tables summarize stock option activity under the Company's plans:

## Stock Options

| Stock Options | Years ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  | 2008 |  |
|  | Shares | Weighted Average Exercise Price | Shares | Weighted Average Exercise Price | Shares | Weighted Average Exercise Price |
| Outstanding at beginning of year. | 1,195,276 | \$18.68 | 1,100,012 | \$17.14 | 1,189,924 | \$14.49 |
| Granted | 192,000 | 24.49 | 184,900 | 23.09 | 128,500 | 30.67 |
| Exercised | $(113,500)$ | 10.59 | $(85,586)$ | 7.98 | $(213,012)$ | 10.29 |
| Forfeited or expired | $(4,350)$ | 26.90 | $(4,050)$ | 28.03 | $(5,400)$ | 26.47 |
| Outstanding at end of year. | 1,269,426 | \$20.25 | 1,195,276 | \$18.68 | 1,100,012 | \$17.14 |
| Exercisable at end of year | 848,200 | \$17.81 | 846,151 | \$15.69 | 860,962 | \$13.87 |
| Weighted average fair market value of options granted $\qquad$ | \$ 4.97 |  | \$ 4.81 |  | \$ 4.65 |  |


|  | Weighted Average Remaining Contractual Life (in years) | Aggregate Intrinsic Value |
| :---: | :---: | :---: |
| Outstanding - December 31, 2010 | 3.0 | \$6,509,000 |
| Exercisable - December 31, 2010. | 2.4 | \$6,316,000 |

The aggregate intrinsic value for outstanding and exercisable stock options is defined as the difference between the market value of the Company's stock at December 31, 2010 of $\$ 24.49$ and the exercise price.

## Non-vested Stock Options

| Non-vested Stock Options | Number of Options | Weighted Average Exercise Price | Weighted <br> Average <br> Fair Value |
| :---: | :---: | :---: | :---: |
| Non-vested - December 31, 2007 | 156,150 | \$26.80 | \$6.00 |
| Granted | 128,500 | 30.67 | 4.65 |
| Vested | $(40,200)$ | 26.64 | 6.01 |
| Forfeited | $(5,400)$ | 26.57 | 6.01 |
| Non-vested - December 31, 2008 | 239,050 | \$28.91 | \$5.27 |
| Granted | 184,900 | 23.09 | 4.81 |
| Vested | $(71,175)$ | 28.43 | 5.40 |
| Forfeited | $(3,450)$ | 28.57 | 5.31 |
| Non-vested - December 31, 2009 | 349,325 | \$25.93 | \$5.00 |
| Granted | 192,000 | 24.49 | 4.97 |
| Vested | $(116,999)$ | 26.33 | 5.17 |
| Forfeited | $(3,100)$ | 26.84 | 5.00 |
| Non-vested - December 31, 2010 | 421,226 | \$25.16 | \$4.94 |

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> Years Ended December 31, 2010, 2009 and 2008

## 16. STOCK-BASED COMPENSATION PLANS - (continued)

The following table summarizes information about outstanding and exercisable stock options at December 31, 2010:

| Range of Exercise Prices | Options Outstanding |  |  | Options Exercisable |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Options Outstanding | Weighted Average Remaining Contractual Life (in years) | Weighted Average Exercise Price | Number of Options | Weighted Average Exercise Price |
| \$7.84 to \$8.50 | 112,292 | 0.7 | \$ 7.84 | 112,292 | \$ 7.84 |
| \$12.04 to \$15.46 | 170,596 | 1.9 | 12.74 | 170,596 | 12.74 |
| \$16.79 to \$18.03 | 327,888 | 3.2 | 17.31 | 327,888 | 17.31 |
| \$19.33 to \$24.49 | 416,400 | 4.1 | 23.81 | 86,774 | 23.47 |
| \$27.38 to \$30.67 | 242,250 | 2.4 | 29.16 | 150,650 | 28.84 |
|  | 1,269,426 | 3.0 | \$20.25 | 848,200 | \$17.82 |

The following table summarizes stock option activity for the years ended December 31:

|  | 2010 | 2009 | 2008 |
| :---: | :---: | :---: | :---: |
|  | (Dollars in thousands) |  |  |
| Total intrinsic value of stock options exercised | \$1,443 | \$943 | \$4,355 |
| Cash received from stock option exercises. | \$1,202 | \$683 | \$2,191 |
| Income tax benefit from the exercise of stock options | \$ 563 | \$368 | \$1,695 |
| Total fair value of stock options vested. | \$ 604 | \$385 | \$ 242 |

## Restricted Stock

The following table summarizes restricted stock award activity during the years ended December 31, 2008, 2009 and 2010:

| Non-vested Restricted Stock | Shares of Restricted Stock | Weighted Average Grant Date Fair Value |
| :---: | :---: | :---: |
| Non-vested - December 31, 2007 | 48,540 | \$25.46 |
| Issued | 20,200 | 27.26 |
| Vested | $(14,247)$ | 25.24 |
| Forfeited | (825) | 25.29 |
| Non-vested - December 31, 2008 | 53,668 | \$26.20 |
| Issued | 12,300 | 23.09 |
| Vested | $(19,298)$ | 25.77 |
| Non-vested - December 31, 2009 | 46,670 | \$25.56 |
| Issued | 12,800 | 24.49 |
| Vested | $(22,372)$ | 25.40 |
| Forfeited | $(1,650)$ | 25.00 |
| Non-vested - December 31, 2010 | 35,448 | \$24.79 |

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended December 31, 2010, 2009 and 2008

## 16. STOCK-BASED COMPENSATION PLANS - (continued)

At December 31, 2010, the Company expected 35,448 shares of restricted stock to vest over a weighted-average remaining contractual term of 2.7 years. These shares had an aggregate intrinsic value of $\$ 868,000$ at December 31, 2010. The aggregate intrinsic value is calculated using the market value of the Company's stock on December 31, 2010 of $\$ 24.49$ multiplied by the number of non-vested restricted shares outstanding. The income tax benefit from the vesting of restricted stock for the years ended December 31 was \$214,000 in 2010, \$173,000 in 2009 and \$152,000 in 2008.

## 17. QUARTERLY FINANCIAL DATA (Unaudited)

(In thousands, except per share amounts)

| 2010 | First Quarter | Second Quarter | Third Quarter | Fourth | Year |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$61,039 | \$48,724 | \$57,136 | \$62,332 | \$229,231 |
| Gross earnings | \$23,409 | \$18,658 | \$22,151 | \$26,079 | \$ 90,297 |
| Net earnings attributable to Weyco Group, Inc. | \$ 3,857 | \$ 1,282 | \$ 3,393 | \$ 5,136 | \$ 13,668 |
| Net earnings per share: |  |  |  |  |  |
| Basic | \$ 0.34 | \$ 0.11 | \$ 0.30 | \$ 0.46 | \$ 1.21 |
| Diluted | \$ 0.34 | \$ 0.11 | \$ 0.30 | \$ 0.45 | \$ 1.19 |
| 2009 | First Quarter | Second Quarter | Third Quarter | Fourth Quarter | Year |
| Net sales. | \$58,908 | \$50,053 | \$57,943 | \$58,401 | \$225,305 |
| Gross earnings | \$19,691 | \$18,911 | \$21,671 | \$24,203 | \$ 84,476 |
| Net earnings attributable to Weyco Group, Inc. | \$ 2,504 | \$ 2,185 | \$ 3,360 | \$ 4,772 | \$ 12,821 |
| Net earnings per share: |  |  |  |  |  |
| Basic | \$ 0.22 | \$ 0.19 | \$ 0.30 | \$ 0.42 | \$ 1.14 |
| Diluted | \$ 0.22 | \$ 0.19 | \$ 0.29 | \$ 0.41 | \$ 1.1 |

## 18. VALUATION AND QUALIFYING ACCOUNTS

|  | Deducted from Assets |  |  |
| :---: | :---: | :---: | :---: |
|  | Doubtful Accounts | Returns and Allowances | Total |
|  | (Dollars in thousands) |  |  |
| BALANCE, DECEMBER 31, 2007 | 1,182 | 1,994 | 3,176 |
| Add-Additions charged to earnings. | 663 | 3,649 | 4,312 |
| Deduct - Charges for purposes for which reserves were established | (543) | $(3,765)$ | $(4,308)$ |
| BALANCE, DECEMBER 31, 2008 | 1,302 | 1,878 | 3,180 |
| Add-Additions charged to earnings. | 631 | 2,881 | 3,512 |
| Deduct - Charges for purposes for which reserves were established | (715) | $(3,319)$ | $(4,034)$ |
| BALANCE, DECEMBER 31, 2009 | \$1,218 | \$ 1,440 | \$ 2,658 |
| Add-Additions charged to earnings. | 35 | 2,855 | 2,890 |
| Deduct - Charges for purposes for which reserves were established | (144) | $(3,118)$ | $(3,262)$ |
| BALANCE, DECEMBER 31, 2010 | \$1,109 | \$ 1,177 | \$ 2,286 |

## WEYCO GROUP, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

 Years Ended December 31, 2010, 2009 and 2008
## 19. SUBSEQUENT EVENTS

On March 2, 2011, the Company entered into an agreement with The Combs Company (Combs) to purchase $100 \%$ of the outstanding shares of Combs for $\$ 29.4$ million in cash plus debt assumed of $\$ 3.5$ million and contingent payments after two and five years, dependent on Combs achieving certain performance measures. At the acquisition date, the Company estimates the discounted fair value of the two contingent payments to be approximately $\$ 9.8$ million in total. Combs is the owner of the BOGS and Rafters footwear brands. Combs designs and markets boots, shoes and sandals for men, women and children, under the BOGS and Rafters brand names. Their products are sold across the agricultural, industrial, outdoor specialty, outdoor sport, lifestyle and fashion markets.

The acquisition was funded with available cash and short term borrowings under the Company's \$50 million revolving line of credit.

The acquisition of Combs will be accounted for as a business combination under ASC 805. However, the initial accounting for this acquisition has not yet been completed due to the proximity of the acquisition to the filing date of the Company's 2010 financial statements. The February 28, 2011 balance sheet of Combs was not available as of the filing date which precluded disclosures regarding the fair value of assets acquired and goodwill. Any goodwill that results from this transaction is expected to be assigned to the Company's wholesale segment.

Combs' sales for its most recent fiscal year were approximately $\$ 27$ million. The Company expects the acquisition to be accretive to earnings in 2011, excluding the impact of certain purchase accounting adjustments as well as transaction and integration costs.

The Company has evaluated subsequent events through the date these financial statements were issued. No other significant subsequent events have occurred through this date requiring adjustment to the financial statements or disclosures.

## ITEM 9 CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURES

None

## ITEM 9A CONTROLS AND PROCEDURES

## Evaluation of Disclosure Controls and Procedures

The Company maintains disclosure controls and procedures designed to ensure that the information the Company must disclose in its filings with the SEC is recorded, processed, summarized and reported on a timely basis. The Company's Chief Executive Officer and Chief Financial Officer have reviewed and evaluated the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the period covered by this report (the "Evaluation Date"). Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Act is accumulated and communicated to the issuer's management, including its principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure. Based on such evaluation, such officers have concluded that, as of the Evaluation Date, the Company's disclosure controls and procedures are effective in bringing to their attention on a timely basis information relating to the Company required to be included in the Company's periodic filings under the Exchange Act.

## Management's Report on Internal Control over Financial Reporting

The report of management required under this Item 9A is contained in Item 8 of Part II of this Annual Report on Form 10-K under the heading "Management's Report on Internal Control over Financial Reporting."

## Report of Independent Registered Public Accounting Firm

The attestation report required under this Item 9A is contained in Item 8 of Part II of this Annual Report on Form 10-K under the heading "Report of Independent Registered Public Accounting Firm."

## Changes in Internal Control Over Financial Reporting

There have not been any changes in the Company's internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) that occurred during the Company's most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## ITEM 9B OTHER INFORMATION

The Company renewed its employment contracts with each of Mr. Thomas W. Florsheim, Jr., the Chairman and Chief Executive Officer of the Company and Mr. John W. Florsheim, President, Chief Operating Officer and Assistant Secretary of the Company whereby, for services to be rendered, their employment will be continued until December 31, 2013 at salary levels to be determined and reviewed periodically. For 2011, the annual base salary of Mr. Thomas W. Florsheim, Jr. has been increased to $\$ 563,500$ per year and the annual base salary of Mr. John W. Florsheim has been increased to $\$ 538,000$ per year. A more detailed description of these contracts is set forth within the Company's Proxy Statement for the Annual Meeting of Shareholders to be held on May 3, 2011 (the 2011 Proxy Statement), and is incorporated herein by reference. Copies of the full text of the employment contracts are filed with this Annual Report on Form 10-K as Exhibits 10.6 and 10.7.

## PART III

## ITEM 10 DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

Information required by this Item is set forth within Part I, "Executive Officers of the Registrant" of this Annual Report on Form 10-K and within the 2011 Proxy Statement, and is incorporated herein by reference.

## ITEM 11 EXECUTIVE COMPENSATION

Information required by this Item is set forth in the Company's 2011 Proxy Statement, and is incorporated herein by reference.

## ITEM 12 SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

Information required by this Item is set forth in the Company's 2011 Proxy Statement, and is incorporated herein by reference.

The following table provides information about the Company's equity compensation plans as of December 31, 2010:


Information required by this Item is set forth in the Company's 2011 Proxy Statement, and is incorporated herein by reference.

## ITEM 14 PRINCIPAL ACCOUNTANT FEES AND SERVICES

Information required by this Item is set forth in the Company's 2011 Proxy Statement, and is incorporated herein by reference.

## PART IV

## ITEM 15 EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

(a) Documents filed as part of this Annual Report on Form 10-K:
(1) Financial Statements - See the consolidated financial statements included in Part II, Item 8 "Financial Statements and Supplementary Data" in this 2010 Annual Report on Form 10-K.
(2) Financial Statement Schedules - Financial statement schedules have been omitted because information required in these schedules is included in the Notes to Consolidated Financial Statements.
(3) List of Exhibits.

| Exhibit | Description | Incorporated Herein By Reference To | Filed Herewith |
| :---: | :---: | :---: | :---: |
| 3.1 | Articles of Incorporation as Restated August 29, 1961, and Last Amended February 16, 2005 | Exhibit 3.1 to Form 10-K for Year Ended December 31, 2004 |  |
| 3.2 | Bylaws as Revised January 21, 1991 and Last Amended July 26, 2007 | Exhibit 3 to Form 8-K Dated July 26, 2007 |  |
| 10.1 | Subscription Agreement relating to Florsheim Australia Pty Ltd, dated January 23, 2009 by and among Florsheim Australia Pty Ltd, Seraneuse Pty Ltd as trustee for the Byblose Trust, Weyco Group, Inc. and David Mayne Venner | Exhibit 10.1 to Form 10-K for Year Ended December 31, 2008 |  |
| 10.2 | Shareholders Agreement relating to Florsheim Australia Pty Ltd, dated January 23, 2009 by and among Florsheim Australia Pty Ltd, Seraneuse Pty Ltd as trustee for the Byblose Trust, Weyco Group, Inc, and David Mayne Venner | Exhibit 10.2 to Form 10-K for Year Ended December 31, 2008 |  |
| 10.3 | Loan Agreement dated January 23, 2009 between Weyco Investments, Inc. and Florsheim Australia Pty Ltd | Exhibit 10.3 to Form 10-K for Year Ended December 31, 2008 |  |
| 10.4 | Fixed and Floating Charge Agreement Between Weyco Investments, Inc. and Florsheim Australia Pty Ltd | Exhibit 10.4 to Form 10-K for Year Ended December 31, 2008 |  |
| 10.5* | Consulting Agreement - Thomas W. Florsheim, dated December 28, 2000 | Exhibit 10.1 to Form 10-K for Year Ended December 31, 2001 |  |
| 10.6* | Employment Agreement - Thomas W. Florsheim, Jr., dated January 1, 2011 |  | X |


| Exhibit | Description | Incorporated Herein By Reference To | Filed Herewith |
| :---: | :---: | :---: | :---: |
| 10.7* | Employment Agreement - John W. Florsheim, dated January 1, 2011 |  | X |
| 10.8* | Excess Benefits Plan - Amended Effective as of July 1, 2004 | Exhibit 10.6 to Form 10-K for Year <br> Ended December 31, 2005 |  |
| 10.9* | Pension Plan - Amended and Restated Effective January 1, 2006 | Exhibit 10.7 to Form 10-K for Year Ended December 31, 2006 |  |
| 10.10* | Deferred Compensation Plan Amended Effective as of July 1, 2004 | Exhibit 10.8 to Form 10-K for Year Ended December 31, 2005 |  |
| 10.11 | Loan agreement between Weyco Group, Inc. and M\&I Marshall \& Ilsley Bank dated April 28, 2006 | Exhibit 10.9 to Form 10-Q for the Quarter Ended June 30, 2008 |  |
| 10.12 | Amendment to loan agreement dated April 26, 2006 which extends the revolving loan maturity date to April 30, 2011 | Exhibit 10.1 to Form $10-Q$ for the Quarter Ended June 30, 2010 |  |
| 10.13* | 1997 Stock Option Plan | Exhibit 10.13 to Form 10-K for Year Ended December 31, 1997 |  |
| 10.14* | Change of Control Agreement John Wittkowske, dated January 26, 1998 and restated December 22, 2008 | Exhibit 10.14 to Form 10-K for Year Ended December 31, 2008 |  |
| 10.15* | Change of Control Agreement Peter S. Grossman, dated January 26, 1998 and restated December 22, 2008 | Exhibit 10.15 to Form 10-K for Year Ended December 31, 2008 |  |
| 10.16* | Weyco Group, Inc. Director Nonqualified Stock Option Agreement Robert Feitler, dated May 19, 2003 | Exhibit 10.19 to Form 10-K for Year Ended December 31, 2004 |  |
| 10.17* | Weyco Group, Inc. Director Nonqualified Stock Option Agreement Thomas W. Florsheim, Sr., dated May 19, 2003 | Exhibit 10.20 to Form 10-K for Year Ended December 31, 2004 |  |
| 10.18* | Weyco Group, Inc. Director Nonqualified Stock Option Agreement Frederick P. Stratton, Jr., dated May 19, 2003 | Exhibit 10.22 to Form 10-K for Year Ended December 31, 2004 |  |
| 10.19* | Weyco Group, Inc. 2005 Equity Incentive Plan | Appendix C to the Registrant's Proxy Statement Schedule 14A for the Annual Meeting of Shareholders held on April 26, 2005 |  |


| Exhibit | Description | Incorporated Herein By Reference To | Filed Herewith |
| :---: | :---: | :---: | :---: |
| 10.20 | Stock Purchase Agreement relating to The Combs Company dated March 2, 2011 by and among Weyco Group, Inc. and The Combs Company, d/b/a Bogs Footwear, William G. Combs and Sue Combs | Exhibit 2.1 to Form 8-K filed March 7, 2011 |  |
| 21 | Subsidiaries of the Registrant |  | X |
| 23.1 | Independent Registered Public Accounting Firm's Consent Dated March 15, 2011 |  | X |
| 31.1 | Certification of Chief Executive Officer |  | X |
| 31.2 | Certification of Chief Financial Officer |  | X |
| 32 | Section 906 Certification of Chief Executive Officer and Chief Financial Officer |  | X |

[^1]
## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

WEYCO GROUP, INC.
By $\frac{\text { /s/ John F. Wittkowske }}{\substack{\text { John F. Wittkowske, Senior Vice President, } \\ \text { Chief Financial Officer and Secretary }}} \quad$ March 15, 2011

## Power of Attorney

KNOW ALL MEN BY THESE PRESENTS, that each person whose signature appears below constitutes and appoints Thomas W. Florsheim, Jr., John W. Florsheim, and John F. Wittkowske, and each of them, his true and lawful attorneys-in-fact and agents, with full power of substitution and resubstitution, for him and in his name, place and stead, in any and all capacities, to sign any and all amendments to this report, and to file the same, with all exhibits thereto, and other documents in connection therewith, with the Securities and Exchange Commission, granting unto said attorneys-infact and agents, and each of them, full power and authority to do and perform each and every act and thing requisite and necessary to be done in and about the premises, as fully to all intents and purposes as he might or could do in person, hereby ratifying and confirming all that said attorneys-infact and agents or any of them, or their substitutes, may lawfully do or cause to be done by virtue thereof.

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below as of March 15, 2011 by the following persons on behalf of the registrant and in the capacities indicated.

[^2]
## EMPLOYMENT AGREEMENT

THIS EMPLOYMENT AGREEMENT ("Agreement"), dated as of January 1, 2011, by and between WEYCO GROUP INC., a Wisconsin corporation (the "Company"), and THOMAS W. FLORSHEIM, JR. of Milwaukee, Wisconsin ("Florsheim").

## WITNESSETH

WHEREAS, Florsheim is the Chairman and Chief Executive Officer of the Company, and is familiar with the methods developed by the Company and the products supplied by the Company to its customers; and

WHEREAS, the Company desires to extend the period of its exclusive right to Florsheim's services for the period commencing with the date hereof and ending on December 31, 2013, in order to assure to itself the successful management of its business, and

WHEREAS, Florsheim is willing to so extend the period of his employment, all on the terms and subject to the conditions hereinafter set forth.

NOW, THEREFORE, in consideration of the mutual agreements hereinafter set forth, the parties hereto agree as follows:

1. Employment. The Company hereby employs Florsheim, during the term of this Agreement, in an executive and managerial capacity, to supervise and direct the operations of the Company as they are now or may hereafter be constituted. Florsheim shall have such title and responsibilities as the Company's Corporate Governance and Compensation Committee of the Board of Directors shall from time to time assign to him, but the duties which he shall be called upon to render hereunder shall not be of a nature substantially inconsistent with those he has rendered and is currently rendering to the Company as its Chairman and Chief Executive Officer. During the term of this Agreement, Florsheim shall serve also, without additional compensation, in such offices of the Company to which he may be elected or appointed by the Company's Board of Directors. The Company shall not require Florsheim, without his consent, to serve principally at a place other than Milwaukee, Wisconsin or its immediate suburban area, and shall exert its best efforts so as not to require him in the performance of his duties hereunder to be absent, without his consent, from said city or its immediate suburban area during any weekend or legal holiday nor for more than ten (10) days in any calendar month. Florsheim hereby accepts such employment and agrees to devote his full time, attention, knowledge and skill to the business and interest of the Company throughout the period of his employment hereunder. Florsheim shall be entitled to take vacations in the same manner and for the same periods of time as has been his custom during the previous three years.

## 2. Compensation.

(a) As compensation for his services to the Company during the term of this Agreement in whatever capacity or capacities rendered, the Company shall, subject to the provisions of Section 3 hereof, pay Florsheim a salary of $\$ 563,500.00$ (Five Hundred, Sixty-Three Thousand, Five Hundred Dollars) per annum, or such greater amount per annum as the Corporate Governance and Compensation Committee of the Board of Directors of the Company may, in its discretion, fix; said salary is to be payable in equal, or approximately equal, bi-weekly installments.
(b) Nothing herein shall preclude Florsheim from receiving any additional compensation, whether in the form of bonus or otherwise, or from participating in any present or future profit-sharing, pension or retirement plan, insurance, sickness or disability plan, stock option plan or other plan for the benefits of Florsheim or the employees of the Company, in each case to the extent and in the manner approved or determined by the Company's Board of Directors. The Company shall continue to provide Florsheim the use of an automobile, and other benefits at least equal to those provided to him under his previous contract of employment. These benefits are set forth in Schedule A hereto.
3. Term. The term of this Agreement shall be from the date hereof to and including December 31, 2013. Florsheim's employment hereunder shall be subject to the following:
(a) If, during the period of his employment hereunder, Florsheim is dismissed by the Company for cause, thereupon his employment shall terminate. "Cause", for purposes of this subparagraph, shall mean conduct or activities that cause a substantial demonstrable detriment to the Company.
(b) If Florsheim's employment terminates pursuant to Section 3(a) above, the Company shall be obligated to pay him his salary and other payments due to be paid hereunder, on or prior to the date of termination; provided, that nothing herein shall be deemed to entitle Florsheim to amounts accrued but not due to be paid, or to accelerate the date on which any payment of salary or bonus is due.
(c) (i) If, during the term of this Agreement, the Company for any reason other than that contained in Section 3(a) terminates the employment of Florsheim, or in the event that he terminates his employment following an event described in Section 6 hereof, the Company shall pay to Florsheim as severance pay, on the first day of the seventh month which begins after the date of such termination, a lump sum amount that, when added to any other payments or benefits which constitute "parachute payments", will be equal to $299 \%$ of Florsheim's "base amount", as those terms are defined in Section 280G of the Internal Revenue Code of 1986 (the "Code") and regulations promulgated by the Internal Revenue Service thereunder. The determination of Florsheim's base amount shall be made by the Company's independent auditors.
(ii) All or a portion of the payment otherwise required to be made pursuant to the provisions of subparagraph (i) above shall be delayed to the extent the Company reasonably anticipates that the Company's deduction with respect to such payment would be limited or eliminated by application of Code Section 162(m); provided, however that such payment shall be made on the earliest date on which the Company anticipates that the deduction for payment of the amount will not be limited or eliminated by application of Code Section 162(m). In any event, such payment shall be made no later than the last day of the calendar year in which occurs the six (6) month anniversary of Florsheim's termination of employment. Any deferred amounts shall earn interest at the rate of $7 \%$ per annum until paid.
(d) In the event Florsheim is prevented from performing his duties by reason of disability, the salary provided by Section 2(a) of this Agreement shall cease as of the date he becomes permanently disabled, except that the Company shall pay to Florsheim from the date such salary ceases to December 31, 2013, inclusive, a salary at the rate equal to $75 \%$ of his then current salary, less any amount received by Florsheim pursuant to a salary continuation insurance plan, the premiums for which are paid in whole or in part by the Company. Florsheim shall be considered to be suffering from a "disability" if he is, by reason of any medically determinable physical or mental impairment which can be expected to result in death or can be expected to last for a continuous period of not less than 12 months, either (i) receiving income replacement benefits for a period of not less than three months under a welfare plan covering employees of the Company or (ii) unable to engage in any substantial gainful activity.
(e) In the event Florsheim dies prior to the termination of his employment hereunder (for purposes of this Section 3(e), such employment shall not be deemed terminated if, at the time of his death, the Company was making payments pursuant to Section 3(d) above), the salary provided by Section 2(a) (or Section 3(d), as the case may be) shall cease as of the date of his death (prorated for part of any month), and the Company shall pay to the beneficiary or beneficiaries of Florsheim, as designated by him pursuant to written direction given by him to the Company (or in the absence of such writing or in the event the last such writing filed by him shall designate one or more persons who are not living at the time of his death or shall for any other reason be wholly or partially ineffective, to the personal representatives of his estate) a death benefit equal to his salary hereunder (at the annual rate which was being paid to him at the date of his death) for a three-year period. Such death benefits shall be payable in thirty-six equal monthly installments, the first of which shall be paid within sixty days next following the date of his death and the remaining of which shall be made on the date during each of the thirty-five next succeeding calendar months corresponding to the date of such first payment. If any payments are required to be made under this Section 3(e) to a beneficiary of Florsheim who shall have died after having commenced receiving payments hereunder, such payment shall be made to the personal representative of said beneficiary's estate.
4. Restrictive Covenants. During the term of this Agreement, Florsheim shall not, without the prior written consent of the Company, be engaged in or connected or concerned with any business or activity which directly or indirectly competes with the business conducted by the Company; nor will he take part in any activities detrimental to the best interest of the Company.
5. Remedy for Breach. In the event of the breach by Florsheim of any of the terms and conditions of this Agreement to be performed by him (including, but not limited to, leaving the Company's employment or performing services for any person, firm or corporation engaged in a competing or similar line of business with the Company without the written consent of the Company), the Company shall be entitled, if it so elects, to institute and prosecute proceedings in any court of competent jurisdiction, either at law or in equity, to obtain damages for any breach of this Agreement, and to enjoin him (without the necessity of proving actual damage to the Company) from performing services for any such other person, firm or corporation in violation of the terms of this Agreement, or both. The Company shall not be so entitled, however, in the event Florsheim should voluntarily leave the Company's employment after the happening of any of the events specified in Section 6 hereof during the term of this Agreement. The remedies provided herein shall be cumulative and in addition to any and all other remedies which the Company may have at law or in equity.
6. Specific Events. The following specific events will affect the rights and obligations of the parties in the event of Florsheim's leaving the employ of the Company as set forth at Sections 3(c) and 5.
(a) The replacement of two or more of the existing members of the Company's Board of Directors by persons not nominated by the Board of Directors; or
(b) Any amendment to Section 2 of Article III of the Company's By-Laws to enlarge the number of directors of the Company if the change was not supported by the existing Board of Directors; or
(c) Any change in Florsheim's duties or powers such that his duties or powers, as changed, would be of a nature substantially inconsistent with those he has rendered in the past and is currently rendering to the Company as its chief executive officer; or
(d) A successful tender offer for $15 \%$ or more of the shares or merger or consolidation or transfer of assets of the Company; or
(e) A change in control of more than $15 \%$ of the shares in the Company, such that Florsheim decides in good faith that he can no longer effectively discharge his duties.
7. Non-Disclosure of Secret or Confidential Information, etc. Anything herein to the contrary notwithstanding, Florsheim, shall hold in a fiduciary capacity for the benefit of the Company all knowledge of customer or trade lists and all other secret or confidential information, knowledge or data of the Company obtained by him during his employment by the Company, which shall not be generally known to the public or to the Company's industry (whether or not developed by Florsheim) and shall not, during his employment hereunder or after the termination of such employment, communicate or divulge any such information, knowledge or data to any person, firm or corporation other than the Company or persons, firms or corporation designated by the Company.
8. Reimbursement for Expenses. Florsheim shall be reimbursed by the Company, upon his submission of appropriate vouchers, for all items of traveling, entertainment and miscellaneous expenses, including membership dues at clubs used primarily for business purposes, reasonably incurred by him on behalf of the Company within the scope of and during his employment hereunder.
9. Assignment. This Agreement shall inure to the benefit of and shall be binding upon the successors and assigns of the Company, including any company or corporation with which the Company may merge or consolidate or to which the Company may transfer substantially all of its assets. Florsheim shall have no power, without the prior written consent of the Company, to transfer, assign, anticipate, mortgage or otherwise encumber in advance any of the payments provided for herein nor shall said payments be subject to levy, seizure, or sequestration for the payment of any debts, judgments, alimony or separate maintenance owed by Florsheim nor shall they be transferable by operation of law in the event of bankruptcy, insolvency or otherwise.
10. Notices. Any notice required or permitted hereunder shall be sufficiently given if sent by registered mail, with postage and registration fee prepaid, to the party to be notified at his or its last known address as determined by due diligence by the party sending such notice.
11. Severability. Nothing in this Agreement shall be construed so as to require the commission of any act contrary to law, and wherever there may be any conflict between any provision of this Agreement and any contrary material statute, ordinance, regulation, or other rule of law pursuant to which the parties have no legal right to contract, the latter shall prevail; but in such event the provision of this Agreement so affected shall be curtailed and limited only to the extent necessary to bring it within the requirements of such law. In no event shall such illegality or invalidity affect the remaining parts of this Agreement.
12. Prior Employment Agreements. This Agreement supersedes all oral or written employment agreements heretofore made by and between the parties with respect to the subject matter hereof, and any and all such agreements are hereby canceled and terminated in their entirety.
13. Applicable Law. This Agreement, executed in the State of Wisconsin, shall be construed in accordance with and governed in all respects by the laws of the State of Wisconsin to the extent not governed by federal law.
14. Waiver, etc. No amendment or modification of this Agreement shall be valid or binding on the Company unless made in writing and signed by a duly authorized officer of the Company or upon Florsheim unless made in writing and signed by him. The waiver of a breach of any provision of this Agreement by either party or the failure of either party to otherwise insist upon strict performance of any provision hereof shall not constitute a waiver of any subsequent breach of any subsequent failure to strictly perform.
15. Headings, etc. Section headings and numbers herein are included for convenience of reference only, and this Agreement is not to be construed with reference thereto. If there shall be any conflict between such numbers and headings and the text of this Agreement, the text shall control.
16. Counterparts. This Agreement may be executed in one or more counterparts, each of which shall be deemed to be an original, but all of which together shall constitute one and the same instrument.
17. Section 409A.
(a) In order to facilitate compliance with Section 409A of the Internal Revenue Code, the Company and Florsheim agree that they shall neither accelerate nor defer or otherwise change the time at which any payment due hereunder is to be made, except as may otherwise be permitted under Code Section 409A of the Internal Revenue Code and regulations thereunder.
(b) Whether a termination of employment has occurred will be construed in a manner consistent with the requirements described in IRS regulations under Code Section 409A. Termination of employment by the Company on the one hand or by Florsheim on the other hand (other than by death of Florsheim) shall be communicated by a written notice of termination to the other. That notice shall indicate the specific termination provision in this Agreement relied upon and, to the extent applicable, shall set forth in reasonable detail the facts and circumstances claimed to provide a basis for termination under the provisions so indicated and the termination date. The termination date shall be no later than thirty (30) days after the date such written notice is provided but may be earlier if so specified in the notice.
18. Termination of Certain Benefits. Coverage under the arrangements described in Section 2(b) shall end upon the Florsheim's date of termination of employment (or earlier death described in Section 3(e) or earlier disability described in Section 3 (d)); provided, however, that Florsheim (or his beneficiaries) shall be permitted to elect COBRA continuing health benefits coverage in accordance with the usual rules of the Company's health plan and such coverage shall be continued in accordance with those rules so long as Florsheim or his beneficiaries pays the full COBRA premium generally applicable to other terminating employees (and their beneficiaries).

IN WITNESS WHEREOF, Florsheim has duly executed this Agreement and the Company has caused this Agreement to be executed by its duly authorized officers and its corporate seal to be affixed hereunto, all as of the day and year first above written.

WEYCO GROUP, INC.
a Wisconsin corporation,
By /s/ John W. Florsheim
John W. Florsheim
Its President

Attest: /s/ John Wittkowske
Its Secretary
/s/ Thomas W. Florsheim, Jr.
Thomas W. Florsheim, Jr.
(SEAL)

Life and Accidental Death and Dismemberment Insurance
Health Insurance
Weyco Group, Inc. Pension Plan
Deferred Compensation Agreement
Weyco Group, Inc. Deferred Compensation Plan
Weyco Group, Inc. Excess Benefits Plan

## EMPLOYMENT AGREEMENT

THIS EMPLOYMENT AGREEMENT ("Agreement"), dated as of January 1, 2011, by and between WEYCO GROUP INC., a Wisconsin corporation (the "Company"), and JOHN W. FLORSHEIM of Milwaukee, Wisconsin ("Florsheim").

## WITNESSETH

WHEREAS, Florsheim is the President and Chief Operating Officer of the Company, and is familiar with the methods developed by the Company and the products supplied by the Company to its customers; and

WHEREAS, the Company desires to extend the period of its exclusive right to Florsheim's services for the period commencing with the date hereof and ending on December 31, 2013, in order to assure to itself the successful management of its business, and

WHEREAS, Florsheim is willing to so extend the period of his employment, all on the terms and subject to the conditions hereinafter set forth.

NOW, THEREFORE, in consideration of the mutual agreements hereinafter set forth, the parties hereto agree as follows:

1. Employment. The Company hereby employs Florsheim, during the term of this Agreement, in an executive and managerial capacity, to help supervise and direct the operations of the Company as they are now or may hereafter be constituted. Florsheim shall have such title and responsibilities as the Company's Corporate Governance and Compensation Committee of the Board of Directors shall from time to time assign to him, but the duties which he shall be called upon to render hereunder shall not be of a nature substantially inconsistent with those he has rendered and is currently rendering to the Company as its President and Chief Operating Officer. During the term of this Agreement, Florsheim shall serve also, without additional compensation, in such offices of the Company to which he may be elected or appointed by the Company's Board of Directors. The Company shall not require Florsheim, without his consent, to serve principally at a place other than Milwaukee, Wisconsin or its immediate suburban area, and shall exert its best efforts so as not to require him in the performance of his duties hereunder to be absent, without his consent, from said city or its immediate suburban area during any weekend or legal holiday nor for more than ten (10) days in any calendar month. Florsheim hereby accepts such employment and agrees to devote his full time, attention, knowledge and skill to the business and interest of the Company throughout the period of his employment hereunder. Florsheim shall be entitled to take vacations in the same manner and for the same periods of time as has been his custom during the previous three years.

## 2. Compensation.

(a) As compensation for his services to the Company during the term of this Agreement in whatever capacity or capacities rendered, the Company shall, subject to the provisions of Section 3 hereof, pay Florsheim a salary of $\$ 538,000.00$ (Five Hundred, Thirty-Eight Thousand Dollars) per annum, or such greater amount per annum as the Corporate Governance and Compensation Committee of the Board of Directors of the Company may, in its discretion, fix; said salary is to be payable in equal, or approximately equal, bi-weekly installments.
(b) Nothing herein shall preclude Florsheim from receiving any additional compensation, whether in the form of bonus or otherwise, or from participating in any present or future profit-sharing, pension or retirement plan, insurance, sickness or disability plan, stock option plan or other plan for the benefits of Florsheim or the employees of the Company, in each case to the extent and in the manner approved or determined by the Company's Board of Directors. The current benefits are set forth in Schedule A hereto.
3. Term. The term of this Agreement shall be from the date hereof to and including December 31, 2013. Florsheim's employment hereunder shall be subject to the following:
(a) If, during the period of his employment hereunder, Florsheim is dismissed by the Company for cause, thereupon his employment shall terminate. "Cause", for purposes of this subparagraph, shall mean conduct or activities that cause a substantial demonstrable detriment to the Company.
(b) If Florsheim's employment terminates pursuant to Section 3(a) above, the Company shall be obligated to pay him his salary and other payments due to be paid hereunder, on shall be deemed to entitle Florsheim to amounts accrued but not due to be paid, or to accelerate the date on which any payment of salary or bonus is due.
(c) (i) If, during the term of this Agreement, the Company for any reason other than that contained in Section 3(a) terminates the employment of Florsheim, or in the event that he terminates his employment following an event described in Section 6 hereof, the Company shall pay to Florsheim as severance pay, on the first day of the seventh month which beings after the date of such termination, a lump sum amount that, when added to any other payments or benefits which constitute "parachute payments", will be equal to $299 \%$ of Florsheim's "base amount", as those terms are defined in Section 280G of the Internal Revenue Code of 1986 (the "Code") and regulations promulgated by the Internal Revenue Service thereunder. The determination of Florsheim's base amount shall be made by the Company's auditors.
herwise required to be made pursuant to the provisions of subparagraph (i) above shall be delayed to the extent the Company reasonably anticipates that the Company's deduction with respect to such payment would be limited or eliminated by application of Code Section 162(m); provided, however that such payment shall be made on the earliest date on which the Company anticipates that the deduction for the payment of the amount will not be limited or eliminated by application of Code Section $162(\mathrm{~m})$. In any event, such payment shall be made no later than the last day of the calendar year in which occurs the six (6) month anniversary of Florsheim's termination of employment. Any deferred amounts shall earn interest at the rate of $7 \%$ per annum until paid.
(d) In the event Florsheim is prevented from performing his duties by reason of disability, the salary provided by Section 2(a) of this Agreement shall cease as of the date he becomes permanently disabled, except that the Company shall pay to Florsheim from the date such salary ceases to December 31, 2013, inclusive, a salary at the rate equal to $75 \%$ of his then current salary, less any amount received by Florsheim pursuant to a salary continuation insurance plan, the premiums for which are paid in whole or in part by the Company. Florsheim shall be considered to be suffering from a "disability" if he is, by reason of any medically determinable physical or mental impairment which can be expected to result in death or can be expected to last for a continuous period of not less than 12 months, either (i) receiving income replacement benefits for a period of not less than three months under an accident and health plan covering employees of the Company or (ii) unable to engage in any substantial gainful activity.
(e) In the event Florsheim dies prior to the termination of his employment hereunder (for purposes of this subparagraph, such employment shall not be deemed terminated if, at the time of his death, the Company was making payments pursuant to Section 3(d) above), the salary provided by Section 2(a) (or Section 3(d), as the case may be) shall cease as of the date of his death (prorated for part of any month), and the Company shall pay to the beneficiary or beneficiaries of Florsheim, as designated by him pursuant to written direction given by him to the Company (or in the absence of such writing or in the event the last such writing filed by him shall designate one or more persons who are not living at the time of his death or shall for any other reason be wholly or partially ineffective, to the personal representatives of his estate) a death benefit equal to his salary hereunder (at the annual rate which was being paid to him at the date of his death) for a three-year period. Such death benefits shall be payable in thirty-six equal monthly installments, the first of which shall be paid within sixty days next following the date of his death and the remaining of which shall be made on the date during each of the thirty-five next succeeding calendar months corresponding to the date of such first payment. If any payments are required to be made under this Section 3(e) to a beneficiary of Florsheim who shall have died after having commenced receiving payments hereunder, such payment shall be made to the personal representative of said beneficiary's estate.
4. Restrictive Covenants. During the term of this Agreement, Florsheim shall not, without the prior written consent of the Company, be engaged in or connected or concerned with any business or activity which directly or indirectly competes with $t$ y activities detrimental to the best interest of the Company.
5. Remedy for Breach. In the event of the breach by Florsheim of any of the terms and conditions of this Agreement to be performed by him (including, but not limited to, leaving the Company's employment or performing services for any person, firm or corporation engaged in a competing or similar line of business with the Company without the written consent of the Company), the Company shall be entitled, if it so elects, to institute and prosecute proceedings in any court of competent jurisdiction, either at law or in equity, to obtain damages for any breach of this Agreement, and to enjoin him (without the necessity of proving actual damage to the Company) from performing services for any such other person, firm or corporation in violation of the terms of this Agreement, or both. The Company shall not be so entitled, however, in the event Florsheim should voluntarily leave the Company's employment after the happening of any of the events specified in Section 6 hereof during the term of this Agreement. The remedies provided herein shall be cumulative and in addition to any and all other remedies which the Company may have at law or in equity.
6. Specific Events. The following specific events will affect the rights and obligations of the parties in the event of Florsheim's leaving the employ of the Company as set forth at Sections 3(c) and 5.
(a) The replacement of two or more of the existing members of the Company's Board of Directors by persons not nominated by the Board of Directors; or
(b) Any amendment to Section 2 of Article III of the Company's By-Laws to enlarge the number of directors of the Company if the change was not supported by the existing Board of Directors; or
(c) Any change in Florsheim's duties or powers such that his duties or powers, as changed, would be of a nature substantially inconsistent with those he has rendered in the past and is currently rendering to the Company as its chief executive officer; or
(d) A successful tender offer for $15 \%$ or more of the shares or merger or consolidation or transfer of assets of the Company; or
(e) A change in control of more than $15 \%$ of the shares in the Company, such that Florsheim decides in good faith that he can no longer effectively discharge his duties.
7. Non-Disclosure of Secret or Confidential Information, etc. Anything herein to the contrary notwithstanding, Florsheim, shall hold in a fiduciary capacity for the benefit of the Company all knowledge of customer or trade lists and all other secret or confidential information, knowledge or data of the Company obtained by him during his employment by the Company, which shall not be generally known to the public or to the Company's industry (whether or not developed by Florsheim) and shall not, during his employment hereunder or after the termination of such employment, communicate or divulge any such information, knowledge or data to any person, firm or corporation other than the Company or persons, firms or corporation designated by the Company.
8. Reimbursement for Expenses. Florsheim shall be reimbursed by the Company, upon his submission of appropriate vouchers, for all items of traveling, entertainment and miscellaneous expenses, including membership dues at clubs used primarily for business purposes, reasonably incurred by him on behalf of the Company within the scope of and during his employment hereunder.
9. Assignment. This Agreement shall inure to the benefit of and shall be binding upon the successors and assigns of the Company, including any company or corporation with which the Company may merge or consolidate or to which the Company may transfer substantially all of its assets. Florsheim shall have no power, without the prior written consent of the Company, to transfer, assign, anticipate, mortgage or otherwise encumber in advance any of the payments provided for herein nor shall said payments be subject to levy, seizure, or sequestration for the payment of any debts, judgments, alimony or separate maintenance owed by Florsheim nor shall they be transferable by operation of law in the event of bankruptcy, insolvency or otherwise.
10. Notices. Any notice required or permitted hereunder shall be sufficiently given if sent by registered mail, with postage and registration fee prepaid, to the party to be notified at his or its last known address as determined by due diligence by the party sending such notice.
11. Severability. Nothing in this Agreement shall be construed so as to require the commission of any act contrary to law, and wherever there may be any conflict between any provision of this Agreement and any contrary material statute, ordinance, regulation, or other rule of law pursuant to which the parties have no legal right to contract, the latter shall prevail; but in such event the provision of this Agreement so affected shall be curtailed and limited only to the extent necessary to bring it within the requirements of such law. In no event shall such illegality or invalidity affect the remaining parts of this Agreement.
12. Prior Employment Agreements. This Agreement supersedes all oral or written employment agreements heretofore made by and between the parties with respect to the subject matter hereof, and any and all such agreements are hereby canceled and terminated in their entirety.
13. Applicable Law. This Agreement, executed in the State of Wisconsin, shall be construed in accordance with and governed in all respects by the laws of the State of Wisconsin to the extent not governed by federal law.
14. Waiver, etc. No amendment or modification of this Agreement shall be valid or binding on the Company unless made in writing and signed by a duly authorized officer of the Company or upon Florsheim unless made in writing and signed by him. The waiver of a breach of any provision of this Agreement by either party or the failure of either party to otherwise insist upon strict performance of any provision hereof shall not constitute a waiver of any subsequent breach of any subsequent failure to strictly perform.
15. Headings, etc. Section headings and numbers herein are included for convenience of reference only, and this Agreement is not to be construed with reference thereto. If there shall be any conflict between such numbers and headings and the text of this Agreement, the text shall control.
16. Counterparts. This Agreement may be executed in one or more counterparts, each of which shall be deemed to be an original, but all of which together shall constitute one and the same instrument.
17. Section 409A.
(a) In order to facilitate compliance with Section 409A of the Internal Revenue Code, the Company and Florsheim agree that they shall neither accelerate nor defer or otherwise change the time at which any payment due hereunder is to be made, except as may otherwise be permitted under Code Section 409A of the Internal Revenue Code and regulations thereunder.
(b) Whether a termination of employment has occurred will be construed in a manner consistent with the requirements described in IRS regulations under Code Section 409A. Termination of employment by the Company on the one hand or by Florsheim on the other hand (other than by death of Florsheim) shall be communicated by a written notice of termination to the other. That notice shall indicate the specific termination provision in this agreement relied upon, to the extent applicable, shall set forth in reasonable detail the facts and circumstances claimed to provide a basis for termination under the provisions so indicated and the termination date. The termination date shall be no later than thirty (30) days after the date such written notice is provided but may be earlier if so specified in the notice.
18. Termination of Certain Benefits. Coverage under the arrangements described in Section 2(b) shall end upon Florsheim's date of termination of employment (or earlier death described in Section 3(e) or earlier disability described in Section 3 (d)); provided, however, that Florsheim (or his beneficiaries) shall be permitted to elect COBRA continuing health benefits coverage in accordance with the usual rules of the Company's health plan and such coverage shall be continued in accordance with those rules so long as Florsheim (or his beneficiaries) pays the full COBRA premium generally applicable to other terminating employees (and their beneficiaries).

IN WITNESS WHEREOF, Florsheim has duly executed this Agreement and the Company has caused this Agreement to be executed by its duly authorized officers and its corporate seal to be affixed hereunto, all as of the day and year first above written.

WEYCO GROUP, INC.
a Wisconsin corporation,
By /s/ Thomas W. Florsheim, Jr.
Thomas W. Florsheim, Jr.
Its Chairman of the Board

Attest:
/s/ John Wittkowske
Its Secretary
/s/ John W. Florsheim
John W. Florsheim
(SEAL)

Life and Accidental Death and Dismemberment Insurance
Health Insurance
Weyco Group, Inc. Pension Plan
Deferred Compensation Agreement
Weyco Group, Inc. Deferred Compensation Plan
Weyco Group, Inc. Excess Benefits Plan

## WEYCO GROUP, INC.

SUBSIDIARIES OF THE REGISTRANT

| Name of Company | Incorporated <br> In |  |
| :--- | :--- | :--- |
| Weyco Investments, Inc. Nevada Subsidiary Of <br> Weyco Merger, Inc. Wisconsin Weyco Group, Inc. <br> Weyco Sales, LLC Wisconsin Weyco Group, Inc. <br> Weyco Retail Corp. Wisconsin Weyco Group, Inc. <br> The Combs Company Oregon Weyco Group, Inc. <br> Florsheim Shoes Europe S.r.l. Florence, Italy Weyco Group, Inc. <br> Weyco France SARL Australia Weyco Group, Inc. <br> *Florsheim Australia Pty Ltd South Africa Weyco Group, Inc. <br> *Florsheim South Africa Pty Ltd Hong Kong Florsheim Australia Pty Ltd <br> *Florsheim Asia Pacific Ltd Florsheim Australia Pty Ltd  |  |  |
| $\quad$ *Less than 100\% owned subsidiary of Weyco Group, Inc. |  |  |

## CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in Registration Statement Nos. 333-56035 and 333129881 on Form S-8 of our report dated March 15, 2011, relating to the consolidated financial statements of Weyco Group, Inc. and subsidiaries (the "Company") and the effectiveness of the Company's internal control over financial reporting, appearing in this Annual Report on Form 10-K of Weyco Group, Inc. for the year ended December 31, 2010.
/s/ DELOITTE \& TOUCHE LLP
Milwaukee, Wisconsin
March 15, 2011

## CERTIFICATION

I, Thomas W. Florsheim, Jr., certify that:

1. I have reviewed this annual report on Form 10-K of Weyco Group, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 15, 2011
/s/ Thomas W. Florsheim, Jr.
Thomas W. Florsheim, Jr.
Chief Executive Officer

## CERTIFICATION

I, John F. Wittkowske, certify that:

1. I have reviewed this annual report on Form 10-K of Weyco Group, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 15, 2011
/s/ John F. Wittkowske
John F. Wittkowske
Chief Financial Officer

## CERTIFICATION OF PERIODIC FINANCIAL REPORTS

We, Thomas W. Florsheim, Jr., Chief Executive Officer, and, John F. Wittkowske, Chief Financial Officer of Weyco Group, Inc., each certify, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:
(1) the Annual Report on Form 10-K for the year ended December 31, 2010 (the "Periodic Report") to which this statement is an exhibit fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78 m or $78 \mathrm{o}(\mathrm{d})$ ) and
(2) the information contained in the Periodic Report fairly presents, in all material respects, the financial condition and results of operations of Weyco Group, Inc.

Dated: March 15, 2011
/s/ Thomas W. Florsheim, Jr.
Thomas W. Florsheim, Jr.
Chief Executive Officer
/s/ John F. Wittkowske
John F. Wittkowske
Chief Financial Officer
A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in type form within the electronic version of this written statement required by Section 906, has been provided to Weyco Group, Inc. and will be retained by Weyco Group, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

## OFFICERS

## DIRECTORS

## Thomas W. Florsheim

Chairman Emeritus

Thomas W. Florsheim, Jr.
Chairman \& Chief Executive Officer
John W. Florsheim
President, Chief Operating Officer
\& Assistant Secretary

## Robert Feitler

Chairman, Executive Committee

## Tina Chang

Chairman of the Board \& Chief Executive Officer, SysLogic, Inc.

## Cory L. Nettles

Managing Director,
Generation Growth Capital, Inc.

Frederick P. Stratton, Jr.
Chairman Emeritus
Briggs and Stratton Corporation

## EXECUTIVE OFFICERS

Thomas W. Florsheim, Jr.
Chairman \& Chief Executive Officer
John W. Florsheim
President, Chief Operating Officer \&
Assistant Secretary

## Peter S. Grossman

Senior Vice President, President of Nunn Bush Brand \& Retail Division

John F. Wittkowske
Senior Vice President, Chief Financial Officer \& Secretary

## Judy Anderson

Vice President, Finance \& Treasurer

## Steele Davidoff

Vice President, Licensing

## Matthew J. Engerman

Vice President Sales, Nunn Bush Brand

## Brian Flannery

Vice President, and President of Stacy Adams Brand

## Beverly Goldberg

Vice President Sales, Florsheim Brand

## Al Jackson

Vice President, Customer Relations/
Vendor Compliance

## James G. Kehoe

Vice President, Distribution

## Mark Kohlenberg

Vice President, and President of Umi Brand

## David Polansky

Vice President Sales, Stacy Adams Brand

## Keven Ringgold

Vice President, Design

## Kevin Schiff

Vice President, and President of Florsheim Brand

## George Sotiros

Vice President, Information Technology

## Tim Then

Vice President, Retail Division

Allison Woss<br>Vice President, Puchasing

## SUPPLEMENTAL INFORMATION

## Annual Meeting

Shareholders are invited to attend Weyco Group, Inc's 20 II Annual Meeting at IO:00 a.m. on May 3rd, 2OII, at the general offices of the company:
333 West Estabrook Boulevard
Glendale, Wisconsin 53212.

## Stock Exchange

The Company's Common Stock (symbol WEYS) is listed on the NASDAQ Stock
Market (NASDAQ).
Transfer Agent and Registrar
American Stock Transfer \& Trust
Company
59 Maiden Lane
New York, New York IOO38

## Company Headquarters

Weyco Group, Inc.
333 West Estabrook Boulevard
Glendale, Wisconsin 53212
414.908.1600
www.weycogroup.com


[^0]:    * Purchase obligations relate entirely to commitments to purchase inventory.

[^1]:    * Management contract or compensatory plan or arrangement

[^2]:    /s/ Thomas W. Florsheim
    Thomas W. Florsheim, Chairman Emeritus
    /s/ Thomas W. Florsheim, Jr.
    Thomas W. Florsheim, Jr., Chairman of the Board and Chief Executive Officer (Principal Executive Officer)
    /s/ John W. Florsheim
    John W. Florsheim, President, Chief Operating Officer, Assistant Secretary and Director
    /s/ John F. Wittkowske
    John F. Wittkowske, Senior Vice President,
    Chief Financial Officer and Secretary (Principal Financial Officer)
    /s/ Tina Chang
    Tina Chang, Director
    /s/ Robert Feitler
    Robert Feitler, Director
    /s/ Cory L. Nettles
    Cory L. Nettles, Director
    /s/ Frederick P. Stratton, Jr.
    Frederick P. Stratton, Jr., Director

